2000 Yale-New Haven Hospital Annual Report (Supplemental Information to the 2000 Annual Report)

Yale-New Haven Hospital

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Leadership and Statistics
The Medical Staff
The Hospital's Friends
Leadership and Statistics

Board of Trustees
Comparative Statistics
Auxiliary
Management
Board of Trustees (As of September 30, 2000)

Richard G. Bell
Chair

Jonathan Bush

Richard L. Edelson, M.D.

David A. Kessler, M.D.

Marina P. Borgstrom
Executive Vice President & COO

Joseph R. Crespo
Treasurer

Robert A. Haversat
Secretary

John L. Lahey

Bishop Theodore L. Brooks

Marcial Cuevas

Peter N. Herbert, M.D.
Chief of Staff

Marvin K. Lender
Vice Chair

Betty Hollander
(not shown)
## Comparative Statistics

### Balance Sheet General Fund

**Year Ended September 30, 2000 ($000 Omitted)**

<table>
<thead>
<tr>
<th>Assets</th>
<th>2000</th>
<th>1999</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>13,145</td>
<td>15,829</td>
</tr>
<tr>
<td>Marketable Securities</td>
<td>133,733</td>
<td>136,570</td>
</tr>
<tr>
<td>Accounts Receivable (Net)</td>
<td>109,316</td>
<td>96,899</td>
</tr>
<tr>
<td>All Other Current Assets</td>
<td>40,560</td>
<td>35,234</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td>296,754</td>
<td>284,532</td>
</tr>
<tr>
<td>Property, Plant and Equipment (Net)</td>
<td>225,861</td>
<td>233,643</td>
</tr>
<tr>
<td>Construction in Progress</td>
<td>12,768</td>
<td>4,378</td>
</tr>
<tr>
<td>Board Designated Funds for Plant</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Improvement and Expansion</td>
<td>67,609</td>
<td>74,768</td>
</tr>
<tr>
<td>Other Assets</td>
<td>19,791</td>
<td>20,106</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>$622,783</td>
<td>$617,427</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Liabilities and Fund Balance</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current Liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts Payable</td>
<td>29,538</td>
<td>31,036</td>
</tr>
<tr>
<td>Accrued Expenses</td>
<td>64,755</td>
<td>66,798</td>
</tr>
<tr>
<td>Due to Third Parties</td>
<td>20,835</td>
<td>22,013</td>
</tr>
<tr>
<td>Due to Restricted Funds</td>
<td>1,480</td>
<td>1,503</td>
</tr>
<tr>
<td>Current Portion of Long Term Debt</td>
<td>3,790</td>
<td>3,650</td>
</tr>
<tr>
<td><strong>Total Current Liabilities</strong></td>
<td>120,398</td>
<td>125,000</td>
</tr>
<tr>
<td>Long-Term Debt, Less Current Portion</td>
<td>133,075</td>
<td>137,100</td>
</tr>
<tr>
<td>Accrued Post Retirement Benefits</td>
<td></td>
<td></td>
</tr>
<tr>
<td>other than Pensions</td>
<td>26,385</td>
<td>25,021</td>
</tr>
<tr>
<td>Deferred Liabilities</td>
<td>57,664</td>
<td>61,494</td>
</tr>
<tr>
<td>Fund Balance</td>
<td>285,261</td>
<td>268,812</td>
</tr>
<tr>
<td><strong>Total Liabilities and Fund Balance</strong></td>
<td>$622,783</td>
<td>$617,427</td>
</tr>
</tbody>
</table>
## Summary Statement of Operating Revenues and Expenses

**Year Ended September 30, 2000 ($000 Omitted)**

<table>
<thead>
<tr>
<th>Revenue from Services to Patients</th>
<th>2000</th>
<th>1999</th>
</tr>
</thead>
<tbody>
<tr>
<td>Room, Board and Nursing</td>
<td>$ 282,616</td>
<td>$ 264,548</td>
</tr>
<tr>
<td>Special Services-Inpatients</td>
<td>377,805</td>
<td>354,228</td>
</tr>
<tr>
<td>Outpatients</td>
<td>163,887</td>
<td>130,972</td>
</tr>
<tr>
<td>Emergency Services Patients</td>
<td>32,240</td>
<td>28,112</td>
</tr>
<tr>
<td>Total</td>
<td>856,548</td>
<td>777,860</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Deductions</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal and State Government</td>
<td>222,629</td>
<td>200,904</td>
</tr>
<tr>
<td>Discounts</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other Insurance Companies</td>
<td>122,695</td>
<td>97,532</td>
</tr>
<tr>
<td>Discounts</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Free Care and Uncompensated</td>
<td>31,570</td>
<td>24,401</td>
</tr>
<tr>
<td>Services</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>376,894</td>
<td>322,837</td>
</tr>
</tbody>
</table>

| Net Revenue from Services to Patients | 479,654 | 455,023 |

<table>
<thead>
<tr>
<th>Operating Expenses</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>203,937</td>
<td>193,192</td>
</tr>
<tr>
<td>Supplies and Other Expenses</td>
<td>237,275</td>
<td>221,876</td>
</tr>
<tr>
<td>Depreciation</td>
<td>27,471</td>
<td>26,012</td>
</tr>
<tr>
<td>Interest</td>
<td>8,161</td>
<td>8,335</td>
</tr>
<tr>
<td>Total</td>
<td>476,844</td>
<td>449,415</td>
</tr>
</tbody>
</table>

| Operating Gain Available for Debt and Capital Needs | 2,810 | 5,608 |
| Debt Repayment | '3,790' | '3,650' |
| Balance for Equipment Replacement and New Technology | $ '980' | $ 1,958 |
## General Information Summary

<table>
<thead>
<tr>
<th></th>
<th>2000</th>
<th>1999</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of Patients Discharged</td>
<td>40,697</td>
<td>39,113</td>
</tr>
<tr>
<td>Patient Days of Care Provided</td>
<td>215,811</td>
<td>208,334</td>
</tr>
<tr>
<td>Average Length of Stay</td>
<td>5.30</td>
<td>5.33</td>
</tr>
<tr>
<td>Average Daily Patient Census</td>
<td>590</td>
<td>571</td>
</tr>
<tr>
<td>Volunteer Hours Donated</td>
<td>80,041</td>
<td>83,410</td>
</tr>
</tbody>
</table>

## Selected Diagnostic and Therapeutic Services

<table>
<thead>
<tr>
<th>Service</th>
<th>2000</th>
<th>1999</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cardiology Procedures</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Coronary Angiography</td>
<td>2,788</td>
<td>2,696</td>
</tr>
<tr>
<td>PTCA</td>
<td>1,343</td>
<td>1,364</td>
</tr>
<tr>
<td>EKG</td>
<td>30,549</td>
<td>29,648</td>
</tr>
<tr>
<td>Electrophysiology</td>
<td>785</td>
<td>959</td>
</tr>
<tr>
<td>Holter Monitor</td>
<td>560</td>
<td>771</td>
</tr>
<tr>
<td>Stress Testing</td>
<td>3,744</td>
<td>3,174</td>
</tr>
<tr>
<td><strong>Diagnostic Imaging</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CT Scan</td>
<td>36,876</td>
<td>31,868</td>
</tr>
<tr>
<td>MRI</td>
<td>10,039</td>
<td>9,657</td>
</tr>
<tr>
<td>Nuclear Medicine</td>
<td>21,337</td>
<td>20,317</td>
</tr>
<tr>
<td>Ultrasound</td>
<td>40,582</td>
<td>34,744</td>
</tr>
<tr>
<td>X-ray</td>
<td>159,748</td>
<td>152,642</td>
</tr>
<tr>
<td><strong>Laboratory Procedures</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Blood Bank</td>
<td>231,444</td>
<td>236,498</td>
</tr>
<tr>
<td>Clinical Chemistry</td>
<td>2,420,708</td>
<td>2,250,217</td>
</tr>
<tr>
<td>Clinical Virology</td>
<td>68,887</td>
<td>63,302</td>
</tr>
<tr>
<td>Hematology</td>
<td>500,697</td>
<td>484,936</td>
</tr>
<tr>
<td>Immunology</td>
<td>71,584</td>
<td>68,174</td>
</tr>
<tr>
<td>Microbiology</td>
<td>200,170</td>
<td>207,911</td>
</tr>
<tr>
<td>Pheresis Transfusion Center</td>
<td>5,812</td>
<td>4,709</td>
</tr>
<tr>
<td>Radiation Therapy Treatments</td>
<td>50,853</td>
<td>41,186</td>
</tr>
<tr>
<td>Rehabilitation Services Treatments</td>
<td>45,091</td>
<td>44,949</td>
</tr>
<tr>
<td>Respiratory Care Ventilator Hours</td>
<td>401,016</td>
<td>368,162</td>
</tr>
<tr>
<td><strong>Surgery</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Inpatient Cases</td>
<td>11,296</td>
<td>11,242</td>
</tr>
<tr>
<td>Outpatient Cases</td>
<td>11,093</td>
<td>10,587</td>
</tr>
</tbody>
</table>
### Outpatient Clinic Visits

<table>
<thead>
<tr>
<th>Department</th>
<th>2000</th>
<th>1999</th>
</tr>
</thead>
<tbody>
<tr>
<td>Primary Care Center</td>
<td>41,688</td>
<td>43,412</td>
</tr>
<tr>
<td>Women's Center</td>
<td>53,300</td>
<td>54,133</td>
</tr>
<tr>
<td>Medicine</td>
<td>86,388</td>
<td>69,525</td>
</tr>
<tr>
<td>Ophthalmology</td>
<td>21,901</td>
<td>17,479</td>
</tr>
<tr>
<td>Surgery</td>
<td>20,974</td>
<td>19,287</td>
</tr>
<tr>
<td>Pediatrics</td>
<td>26,035</td>
<td>23,890</td>
</tr>
<tr>
<td>Dermatology</td>
<td>18,014</td>
<td>22,686</td>
</tr>
<tr>
<td>Otolaryngology</td>
<td>9,717</td>
<td>10,680</td>
</tr>
<tr>
<td>Orthopedic</td>
<td>25,879</td>
<td>24,921</td>
</tr>
<tr>
<td>Dental</td>
<td>6,683</td>
<td>6,674</td>
</tr>
<tr>
<td>Urology</td>
<td>6,218</td>
<td>6,266</td>
</tr>
<tr>
<td>Psychiatric</td>
<td>56</td>
<td>119</td>
</tr>
</tbody>
</table>

| Total Outpatient Clinic Visits | 316,853 | 299,072 |
| Emergency Services           | 83,241  | 78,591  |
| Personnel Health             | 20,021  | 20,016  |

| Total Outpatient Visits      | 420,115 | 397,679 |

### Inpatient Statistics (Discharges)

<table>
<thead>
<tr>
<th>Category</th>
<th>2000</th>
<th>1999</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adults</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Medical</td>
<td>23,099</td>
<td>21,750</td>
</tr>
<tr>
<td>Surgical</td>
<td>7,984</td>
<td>7,438</td>
</tr>
<tr>
<td>Total Adults</td>
<td>31,083</td>
<td>29,188</td>
</tr>
<tr>
<td>Total Pediatrics</td>
<td>4,823</td>
<td>5,046</td>
</tr>
<tr>
<td>Total Newborn</td>
<td>4,791</td>
<td>4,879</td>
</tr>
<tr>
<td>Total Inpatient</td>
<td>40,697</td>
<td>39,113</td>
</tr>
</tbody>
</table>

8 | 9
### Philanthropic and Other Support

#### Year Ended September 30 ($000 Omitted)

<table>
<thead>
<tr>
<th>Charitable Contributions</th>
<th>2000</th>
<th>1999</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medical Equipment Fund</td>
<td>$514</td>
<td>$490</td>
</tr>
<tr>
<td>Construction and Renovation Fund</td>
<td>78</td>
<td>26</td>
</tr>
<tr>
<td>Fund for Care of the Indigent</td>
<td>431</td>
<td>380</td>
</tr>
<tr>
<td>Other Gifts</td>
<td>5,114</td>
<td>3,968</td>
</tr>
<tr>
<td><strong>Subtotal</strong></td>
<td>6,137</td>
<td>4,864</td>
</tr>
<tr>
<td>Income and Appreciation on Invested Funds</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Philanthropic and Other Support</strong></td>
<td>$17,891</td>
<td>$29,595</td>
</tr>
</tbody>
</table>

#### Auxiliary Executive Committee

- **President**: Sharon Shields
- **First Vice President**: Marion Russell
- **Second Vice President**: Ingrid Parri
- **Recording Secretary**: Jean LaCamera
- **Corresponding Secretary**: Eileen Coppola
- **Treasurer**: Eleanor F. Jones
- **Gift Shop Co-Chairs**: Audrey Levine, Elizabeth Barnes
- **Toy Closets Co-Chairs**: Annie Garcia Kaplan, Ed.D., Marjan Wackers
- **Administrative Liaison**: T. Brian Condon
- **Project Committee Chair**: Leatrice Malloy
- **Past President**: Annie Garcia Kaplan, Ed.D.

#### Auxiliary Board of Managers

- **Edith Berrios Milano**
- **Lynne Bradstreet**
- **Louise DiRuccio**
- **Betty Fearon**
- **Laurie Friedler**
- **Miriam Klein**
- **Debbie Klotzer**
- **Judith Lahey**
- **Learice Malloy**
- **Joan Margolis**
- **Luisa McCann**
- **Wendy O'Brien**
- **Chaplain Dolores O'Connell, D. Min.**: Louis Restaino
- **Rev. Owen Sanderson**
- **Gloria Schoolfield**
- **Gay Stembach**
- **Beverly Weinberg**
Medical Staff

Medical Board and Officers
Medical Staff
Medical Board Committees
Yale Cancer Center
Medical Staff
(As of September 30, 2000)

Chief of Staff
Peter N. Herbert

Associate Chief of Staff
Richard S. Stahl

Elected Officers of the Medical Staff

PRESIDENT
Anne McB. Curtis

PRESIDENT-ELECT
Arthur Levy

SECRETARY
Paul Barash

IMMEDIATE PAST PRESIDENT
Elsa L. Stone

Medical Staff

Medical Board Officers

CHAIRPERSON
Anne McB. Curtis

VICE CHAIRPERSON
Arthur Levy

Medical Board Members
Catharine A. Arnold
Michael C. Bennick
Marna P. Borgstrom
Benjamin S. Bunney
Zeno N. Chiccarelli
Donald J. Cohen
Ralph W. DeNatale
Phillip S. Dickey
Richard L. Edelson
Leonard R. Farber
James J. Fischer
Patricia Sue Fitzsimmons
Gary E. Friedlander
Mary Beth Gillette
Thomas M. Hanson
Roberta L. Hines
Ralph J. Horowitz
Peter J. Jilag
Donald W. Kohn
Cynthia Mann
Bruce L. McClenann
Jon S. Morrow
Teresa A. Ponn
Gordon V. Reid
Peter E. Schwartz
M. Bruce Shields
Norman J. Siegel
Dennis D. Spencer
Richard S. Stahl
Eugenia M. Vining
Lawrence J. Wartel
Stephen G. Waxman
Prescott S. Wiske
Joseph H. Zelson

MEDICAL STAFF

Anesthesiology

CHIEF
Roberta L. Hines

ATTENDING
M. Sherif Affifi
Peter G. Atanasoff
Chakab M. Ayoub
Paul G. Barash
Charlotte Bell
Lisa A. Caramico
Paul E. Casimelli
James H. Chung
Keun Sam Chung
Susan Dubu-Bondoc
Herbert D. Dubow
Jan Ehrenwerth
Wael T. Elkholy
Dorothy J. Gaal
Susan Garwood
Thomas M. Halaszynski
Stephen N. Harris
Maximilian W.B. Hartmanngruber
Lars E. Helgeson
Roberta L. Hines
Zeev Kain
Byung Y. Kim
Charles J. Kopriva
Boonsri Kosarussavadi
Philip K. Kraker
Phoebe J. Leith
Ana M. Lobo
Abraham L.Z. Mandel
Inna Maranets
Brenda C. McClain
Gerard F. Mccluskey
Kathryn E. McGoldrick
John S. Naulty
A. Richard Pichirr
Terence D. Rafferty

Stephen Rimar
Christine S. Rinder
Michael J. Robbins
Sara Lynne Rogers
Robby M. Romero
Stanley H. Rosenbaum
William H. Rosenblatt
Keith J. Ruskin
Jeffrey J. Schwartz
Ferne B. Sevarino
Kirk H. Shelley
David G. Silverman
Raymond S. Sinatra
Murari Sivarajan
Gouri K. Sivarajan
Robert G. Stout
Mary K. Sturaitis
Cephas P. Swarnidoss
Douglas W. Vaughn
Shu-Ming Wang
John Michael Watkins-Pitchford
Alan D. Weinstock

ASSOCIATE
Hakan Attarouglu
Phillips Beberman-Jennes
M. Ashraf M. Ghobashy
Michael J. Griffin
Halch R. Saadat
Francis S. Stellaccio
Allan Surin

HONORARY
Nicholas M. Greene
Luke M. Kirahata
Albert C. Perrino
Robert I. Schrier
Merton A. Smith

VISITING
John L. Clark
Terry L. Cochran
Gary E. Kahan
Jonathan D. Katz
Michael I. Packman
Shubindder Puri
Martin Rosenblum
Kenneth R. Stone
Charles B. Watson
John C. Weinberg
Dino G. Zacharakos

Child Psychiatry

CHIEF
Donald J. Cohen

ASSISTANT CHIEF
John E. Schowalter

ATTENDING
Steven J. Berkowitz
Sandra P. Bolta-Stern
Karen H. Brody
Phillip B. Chappell
Donald J. Cohen
Guila E. Epstein Wilf
Robert W.W. Evans
John A. Gallelae
Richard H. Granger
Michael David Kaplan
Robert A. King
Ruth Gottlieb King
Daniel M. Koeningsberg
Elisabeth M. Kressley
James F. Leckman
Melvin Lewis
Paul J. Lombroso
Janet A. Madigan
Linda Mayes
Bradley S. Peterson
Joseph D. Saccio
John E. Schowalter
Mary E. Schwab-Store
A. Herbert Schwartz
Albert J. Solnit
Matthew State

Dorothy E. Stubbe
Lynelle E. Thomas
Fred R. Vollmar
Joseph L. Woolston
Theodore Zarger

ASSOCIATE
James P. Comer
Hana Edelson
Julian B. Feholt
Cornelia L. Gallo
Bernard J. Langenauer
Dorothy O. Lewis
Andres S. Martin
Frank J. Nitzer
Kyle D. Pruet
Carlos H. Salguero
Kevin M. Williams

HONORARY
David F. Musto

VISITING
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Robert S. McWilliam
Herbert S. Sacks
Dentistry

Chief
Donald W. Kohn

Assistant Chief
Harold L. Horton

Attending
Jeffrey S. Berkley
Bruce Y. Cha
Allan R. Frankel
Avrum R. Goldstein
Harold L. Horton
Donald W. Kohn
Kurt Koral
Bernard Levine
Roger A. Lowlicht
Robert J. Parker
Stephen S. Rosen
Leonard W. Skope
Milton Bernard Wallack
Bertrand S. Weisbart
Arthur E. Wilk

Associate
Maryam Azadpur
Alan Paul Friedler
Joong S. Lee
Gary L. Opin
Jerome M. Selsing
Thiruvanamalai P. Sivakumar
Jay L. Tanenbaum
John Wong

Courtesy
Michael Andrew Baron

Dermatology

Chief
Richard L. Edelson

Attending
Richard J. Antaya
Sharon H. Barrett
Paula M. Bevilacqua
Douglas L. Bilinsky
Jean L. Bologna
Irwin M. Braverman
Carolyn Bialecki Carroll
John A. Carucci
Frank M. Castiglione
Kevin M. Dietze
Lisa M. Donofrio
Israel Dvoretsky
John W. Edelglass
Richard L. Edelson
Michael Giardino
Mark J. Goldstein
Donald R. Greene
Tamara Handerson
Peter W. Heald
Christina A. Herrick
Suguru Imaiida
Wendy S. Jacoby
Robert C. Langdon
Rossirza Laszlo
David Joel Leffell
Ellen A. Markstein
Jennifer E.M. McNiff
Ellen B. Milstone
Leonard M. Milstone
Ingrid H. Olsheffer
Barry J. Richter
Ronald C. Savin
Jeffrey S. Schechter
Nadia K. Sherline
Nira R. Silverman
Robert E. Tigelaar

Laura B. Van Why
Kalman L. Waisky

Honorary
Foster Kay
Aaron B. Lerner
Brian J. McGrath
Joseph S. McGuire
Stephen E. Silver

Visiting
Jeffrey N. Alter
Andrew V. Atton
Andrew Bronin
Ivan S. Cohen
Melvin P. Coolidge
Lauren A. Daman
Diane M. Davidson
Stephanie Dietz
Daniella Duke
Grace L. Federman
Dennis L. Feinberg
Barry S. Goldberg
Ronald S. Kahan
Steven A. Kolenik
Seth P. Lerner
Leon E. Luck
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As we end the year 2000, Yale-New Haven Hospital stands ready to enter the 21st century as we ended the millennium – as a leader in advancing medicine. With the help of our generous donors, we are able to continue to provide our patients with the highest quality health care. In 2000, 4,000 donors contributed almost $4 million to programs and services that help in the diagnosis and treatment of patients. Individuals again led the way, contributing 60 percent of the total. Corporate and foundation giving accounted for about 40 percent of donations.

The Medical Equipment Fund continued to be the primary source of donations to Yale-New Haven, bringing in close to $500,000 in fiscal year 2000 from 3,000 donors. New donors to the Hospital, acquired primarily through our phonathon program, totaled 400 for fiscal year 2000. Medical Equipment Fund gifts support, in part, the equipment and services used annually at Yale-New Haven, such as: 30,000 EKGs; 250 wheelchairs; 153,000 X-rays; and 41,000 radiation therapy treatments.

A special thank you goes to the Yale-New Haven Hospital Auxiliary and the Tommy Fund for Childhood Cancer – two organizations which continue to support the programs and needs of patients at the Hospital. Also of special note is a generous gift from the Women’s Federation of the First Church of Christ in New Haven to the Newborn Special Care Unit. The Yale-New Haven Children’s Hospital was proud to establish an Arts Education and Cultural Enrichment Program this year with the help of the Alex Nason Foundation, which provided a pilot grant to support the program’s launch.

Our donor list, which follows, includes the names of those individuals and organizations that have made a cash gift or pledge payment of $100 or more between October 1, 1999 and September 30, 2000. We have also included donors who made gifts in honor or in memory of another. Our corporate and foundation friends are recognized separately, as are gifts in kind and commemorative gifts.
We have listed each contributor in gift categories based on the combination of cash gifts and pledge payments to all Hospital programs, since it is our intention to recognize total philanthropic support during the year. We would also like to thank those donors who choose to remain anonymous and those who have provided gifts directly to Hospital departments and programs and therefore may not be listed. If we have omitted your name or listed it incorrectly, please accept our apologies and let us know by calling (203) 688-YNHH (9644).

Last summer, the Hospital contracted with Ketchum, Inc., to conduct a special study to assess the potential for philanthropic support of Yale-New Haven Hospital. As part of this process, consultants interviewed over 80 donors, foundations, corporations, medical and administrative staff, community physicians, and Connecticut leaders to learn their perspectives about Yale-New Haven and its fundraising capacity. We are very grateful for their responses, which have helped to shape a new direction for development at YNHH.

The Board of Trustees, administration, employees and patients of Yale-New Haven Hospital would like to thank all donors who made a gift during the 2000 fiscal year. It is through your donations, big and small, that we are able to continue to be a leader in advancing healthcare.
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For more than a century, Yale-New Haven Hospital has been affiliated with the nursing schools in New Haven - The Connecticut Training School (1873-1926), the Grace School of Nursing (1896-1945), the Grace-New Haven School of Nursing (1945-1975) and the Yale School of Nursing (1923-present). These dolls from the 1940s have been on display in the nursing department at Yale-New Haven Hospital for more than half a century. All the nurse-dolls are dressed in Grace-New Haven School of Nursing uniforms from different periods.

1900-1925 This uniform was worn by the graduate nurse. The uniform was made of thin soft white linen with a very full, toe-length skirt. Very full petticoats were worn underneath. The sleeve was leg-o-mutton design. Black high shoes and white cotton stockings were also worn. A white crinoline cap completed the uniform.

1900-1925 This uniform was worn during the three-month probationary or trial period. The uniform was made of blue gingham, toe-length with a very full linen apron and white starched collar. The sleeve was leg-o-mutton design. High black shoes and cotton stockings were worn with it.

1925-1950 This uniform was worn during the pre-clinical period, or the first six months of school. The uniform was made of pink gingham material, with a detachable white starched collar, soft white cuffs and white buttons. White shoes and stockings completed the uniform.

1925-1950 This uniform was worn during the clinical period of nursing school. The uniform was made of blue gingham material, with a detachable white starched collar, soft white cuffs and white buttons. A white crinoline cap, white shoes and stockings completed the uniform. A black band was added to the cap during the senior year.

1925-1975 This uniform was worn by graduates of the Grace-New Haven School of Nursing. The uniform was made of a white poplin material. A white crinoline cap with a black velvet band, white shoes and stockings completed the uniform.

Thank you for lifting the heart of a sick child.

For ensuring that the next family’s burden is a little bit lighter.

For providing the equipment that skilled hands use to save lives.

For creating a world-class environment for healing.

For investing in the future of medicine.

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For your faith in a cure.

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Thank you for building a legacy of caring at Yale-New Haven Hospital.

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