AIG in Hindsight

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The near-failure on September 16, 2008, of American International Group (AIG) was an iconic moment of the financial crisis. AIG, a global insurance and financial company with $1 trillion in assets, lost $99.3 billion during 2008 (AIG 2008, p. 194) and was rescued with the help of the Federal Reserve, the Federal Reserve Bank of New York, and the US Treasury. The rescue played out over many months and involved the extension of loans, the creation of special purpose vehicles, and equity investments by the Treasury, with the government assistance available to AIG ultimately totaling $182.3 billion. The decision to rescue AIG was controversial at the time and remains so. AIG’s fate also provided an important touchstone in discussions of financial reform. AIG motivated the enactment of new rules governing nonbank financial institutions, as well as rules about the treatment of financial derivatives.

In this paper, we begin with an overview of AIG’s main corporate financial indicators from 2006–2009. However, most of the attention paid to AIG—and our focus—concerns the two main activities that caused the insurance company to be driven to the edge of bankruptcy by falling real estate prices and mortgage foreclosures: AIG’s securities lending business and its credit default swap business. Although much of the discussion concerning AIG has centered on its credit default swap business, we will show that losses from its securities lending business...
were of a similar magnitude. On September 16, 2008, the cumulative losses from these two activities were on the order of $50 billion, and both appear to have played important roles in AIG’s near-failure (as also emphasized by Pierce 2014; Taibbi 2011, chap. 3).

We then turn to a description of the government rescue of AIG, including the special purpose vehicles “Maiden Lane II” and “Maiden Lane III” that the New York Fed created to deal with the assets related to AIG’s securities lending and credit default swap operations, respectively. In particular, we examine the write-downs on the assets in these portfolios from each asset’s inception to October 2014. AIG’s real estate positions were apparently motivated by the belief that these investments would not default. The analysis sheds light on a claim often made by AIG executives that their mortgage-related investments might have suffered a decline in their market value in the short-term, but that they would pay off over time. This claim implicitly attributes any price decline in such securities to short-term illiquidity. The head of the AIG Financial Products subsidiary, Joseph Cassano, often referred to the mortgage-related securities that AIG insured through credit default swaps as “money good” (for example, see American International Group Investor Meeting 2007). Mark Hutchings (2010), who ran AIG’s securities lending business, made similar statements about the real estate–related investments financed by securities lending. However, this stark claim that assets were “money good” is not borne out: a number of AIG’s mortgage-related investments suffered principal write-downs.

In our concluding section, we discuss the question of how to think about AIG as a financial firm.

It is important to be clear about what we do not do in this paper. We do not analyze AIG’s regulatory oversight prior to the crisis. We discuss what happened in the AIG rescue, but we do not analyze alternative policies or capital structures for a rescue. We discuss the specific parties who benefited most from the rescue, but we do not address the broad question of what might have happened to the financial system had AIG failed. There was certainly reason for concern: In testimony about the AIG rescue, Federal Reserve Chairman Ben Bernanke noted that AIG had $20 billion of commercial paper outstanding and $50 billion of exposure to other banks via loans, lines of credit, and derivatives. Lehman Brothers had around $5.7 billion in commercial paper, and its failure wreaked havoc on money market mutual funds (FDIC 2011). Policymakers and academics have written extensively about potential systemic consequences from the failure of a large, interconnected financial firm like AIG: for example, Acharya, Gale, and Yorulmazer (2011), Brunnermeier and Pedersen (2009), Kacperczyk and Schnabl (2010), Duarte and Eisenbach (2014), and Ellul, Jotikasthira, Lundblad, and Wang (2014), among many others.

AIG Financials: 2006–2009

AIG was an international insurance conglomerate with four main lines of business: 1) General Insurance, including property/casualty and commercial/industrial
insurance; 2) Life Insurance and Retirement, including individual and group life insurance and annuities; 3) Asset Management, including private banking, brokerage, and investment advisory services; and 4) Financial Services, including a capital markets division, consumer finance, and aircraft leasing. Looking at that list of lines of business, it is not at all obvious why AIG had significant exposure to risks from falling real estate prices and default rates on subprime mortgages.

Each year, public firms must file a 10K report with the Securities and Exchange Commission with an in-depth presentation of their financial position. In its 2007 10K report, AIG listed $1.06 trillion in assets (AIG 2007b, p. 130). Table 1 presents financial indicators for 2006–09, which help to put AIG’s 2008 performance into perspective. The firm was showing some reasons for concern in 2007, including losses in the Financial Services division and unrealized losses in its credit default swap business. But in 2008, AIG lost money in all of its main lines of business, with the largest losses in the Life Insurance and Financial Services divisions. In both cases, the losses stemmed from heavy bets on real estate–related financial products.

### Table 1
**AIG Financial Indicators by Operating Segment, 2006–2009**
(billions of dollars)

<table>
<thead>
<tr>
<th>Item</th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>113.39</td>
<td>110.06</td>
<td>11.10</td>
<td>96.00</td>
</tr>
<tr>
<td>Earnings</td>
<td>14.05</td>
<td>6.20</td>
<td>−99.29</td>
<td>−12.31</td>
</tr>
<tr>
<td>Realized capital gains</td>
<td>0.11</td>
<td>−3.59</td>
<td>−55.48</td>
<td>−6.86</td>
</tr>
<tr>
<td>Unrealized CDS losses (AIGFP)</td>
<td>0</td>
<td>−11.47</td>
<td>−28.60</td>
<td>1.42</td>
</tr>
<tr>
<td><strong>Operating Income</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Insurance</td>
<td>10.41</td>
<td>10.53</td>
<td>−5.75</td>
<td>0.17</td>
</tr>
<tr>
<td>Life Insurance &amp; Retirement Services</td>
<td>10.12</td>
<td>8.19</td>
<td>−37.45</td>
<td>2.04</td>
</tr>
<tr>
<td>Financial Services</td>
<td>0.38</td>
<td>−9.52</td>
<td>−40.82</td>
<td>0.52</td>
</tr>
<tr>
<td>Asset Management</td>
<td>1.54</td>
<td>1.16</td>
<td>−9.19</td>
<td>NA</td>
</tr>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Insurance</td>
<td>167.00</td>
<td>181.71</td>
<td>165.95</td>
<td>154.73</td>
</tr>
<tr>
<td>Life Insurance &amp; Retirement Services</td>
<td>550.96</td>
<td>613.16</td>
<td>489.65</td>
<td>553.49</td>
</tr>
<tr>
<td>Financial Services</td>
<td>202.49</td>
<td>193.98</td>
<td>167.06</td>
<td>132.82</td>
</tr>
<tr>
<td>Asset Management</td>
<td>78.28</td>
<td>77.27</td>
<td>46.85</td>
<td>NA</td>
</tr>
</tbody>
</table>

**Sources:** AIG 2008 10-K, pp. 71, 194, and 225 and AIG 2009 10-K, pp. 72, 195, and 230.

**Notes:** In 2009, results from asset management activities were included in the Life Insurance & Retirement Services category. Revenue is composed of premiums and other income, net investment income, realized capital gains (or losses), and unrealized credit default swap (CDS) losses. Earnings are equal to net income (or losses) as reported on AIG’s consolidated statement of income. Realized capital gains are primarily comprised of sales of securities and other investments, foreign exchange transactions, changes in the fair value of non-AIGFP derivative instruments that do not qualify for hedge accounting treatment, and other-than-temporary impairments on securities. Unrealized CDS losses are the unrealized market valuation loss on AIGFP’s super senior credit default swap portfolio. Operating income is equal to pre-tax income (or loss) for each business segment. Assets are equal to year-end identifiable assets for each business segment.
The Life Insurance division lost money primarily because of securities lending ($21 billion in losses), where life insurance company assets were loaned in exchange for cash that was used to invest in mortgage-related securities. In the case of financial services, AIG had written credit default swaps on mortgage-related bonds, losing $28.6 billion in 2008 (AIG 2008, p. 265). The securities lending business will be discussed in the next section; the credit default swap business will be discussed in the section after that. AIG’s reported 2008 revenue of $11.1 billion incorporates the losses from securities lending, credit default swaps, and other sources.

AIG’s Securities Lending Business

During 2008, AIG’s life insurance subsidiaries lost approximately $21 billion from securities lending, in which the life insurance subsidiaries loaned out assets and invested the proceeds in risky assets, including assets backed by subprime residential mortgage loans. In this section, we discuss AIG’s securities lending activity, which created unique problems because of its links to AIG’s state-regulated life insurance subsidiaries. Recently, Pierce (2014) has examined the securities lending business in detail. We argue that it is impossible to evaluate the potential consequences of an AIG failure without understanding AIG’s life insurance and securities lending activities.

What Is Securities Lending?

In a securities lending transaction, one party borrows a security from another and deposits collateral, typically cash, with the securities lender. The borrower may use the security as part of a short-selling strategy or to deliver a particular security to a customer. The securities lender invests the cash collateral and earns a yield from these investments, less a rebate paid to the securities borrower. Absent default, the lender remains the economic owner of the security that is on loan, earning its return including any dividend or coupon payments. The cost to the security borrower is the difference between the return the borrower could have earned investing the cash collateral and the rebate fee, which is a market price determined by the scarcity of the security on loan. The term of a securities lending transaction may extend for various periods up to several months, but in many cases either party can terminate the transaction early. The borrower can end the transaction by returning the security to the lender, at which time the lender must also return the cash deposit to the borrower. A problem can arise if many borrowers simultaneously decide to end transactions and the securities lender does not have, or cannot raise, sufficient cash to meet these demands in a timely fashion.1

1 Securities lending transactions are very similar to repurchase agreements, as discussed in Adrian, Begalle, Copeland, and Martin (2013). For additional background on securities lending, see Aggarwal, Saffi, and Sturgess (2012) and Bank of England (2010).
Characteristics of AIG’s Securities Lending

AIG’s securities lending activities were conducted “primarily for the benefit of certain AIG insurance companies” (AIG 2007b, p. 108). These activities were centralized in a noninsurance subsidiary, AIG Global Securities Lending (GSL), which served as an agent for AIG’s subsidiary life insurance companies. The life insurance companies provided securities, primarily corporate bonds, to GSL. These securities were loaned to banks and broker-dealers in return for cash collateral that was invested by GSL. The investment proceeds were used to fund the rebate to the security borrower, and the remainder was split 50–50 between GSL and the insurance companies. Nearly all of AIG’s security loans had a one-month term (Hutchings 2010).²

AIG expanded its securities lending rapidly in the run-up to 2008. At the end of 2003, the firm had less than $30 billion in securities lending outstanding. At the peak in 2007Q3, AIG had securities lending outstanding of $88.4 billion (AIG 2007a, p. 2). AIG had securities lending of $70 billion during the second quarter of 2008, which then fell almost to zero by the fourth quarter of 2008.

AIG consistently lent more than 15 percent of its domestic life insurance assets: in 2007, for example, the figure was 19 percent. By comparison, Metlife, another active insurance securities lender, never had more than 10 percent of its domestic life insurance assets on loan.

Typically, securities lending collateral is invested in short-term, highly liquid securities: A firm cannot easily lend its securities for cash collateral if possible borrowers of those securities fear that their cash collateral may not be secure. However, AIG invested a substantial portion of the cash collateral it received from securities borrowers in longer-term, illiquid instruments, including securities dependent on the performance of subprime residential mortgages. At the end of 2007, 65 percent of AIG’s securities lending collateral was invested in securities that were sensitive either directly or indirectly to home prices and mortgage defaults. These securities included some backed by residential and commercial mortgages, as well as others backed by credit card, auto, and home equity loans. It also included collateralized debt obligations (CDOs), which are structured financial instruments that are backed by a pool of financial assets, often the riskier tranches of mortgage-backed securities. Cash flows to collateralized debt obligations are divided into tranches ranked from junior to senior. Any losses are first allocated to the more junior tranches until their value is exhausted, a structure which offers a degree of protection to senior tranches.

Of the remainder of AIG’s securities lending collateral, 19 percent was invested in corporate bonds and 16 percent was in cash or other short-term investments (AIG 2007b, p. 108). For comparison, a Risk Management Association (2007) survey of securities lenders shows that on average 33 percent of lending proceeds was invested

² Term arrangements can be fixed or indicative. If they are indicative, they can be terminated early without penalty (Bank of England 2010). We do not have information about whether AIG’s arrangements were fixed or indicative.
in mortgage-backed securities, asset-backed securities (a broad category of securities backed by credit card receivables, auto loans, and the like), and collateralized debt obligations, with the remainder invested 42 percent in corporate bonds and 25 percent in cash and short-term investments.

AIG’s use of securities lending collateral to purchase residential mortgage-backed securities and collateralized debt obligations is similar to the broader phenomenon described in Krishnamurthy, Nagel, and Orlov (2014) of financial firms using short-term funding like repurchase agreements and securities lending to fund assets that had previously been funded through insured bank deposits. AIG’s investments of securities lending collateral in real estate–related instruments accelerated after 2005. On the other hand, the AIG Financial Products (AIGFP) subsidiary decided to stop increasing its exposure to real estate–related risk near the end of 2005. It took some time to implement this decision, however, and deals that were in the pipeline were completed, and as a result AIGFP’s real estate exposure continued to grow. In addition, some of the collateralized debt obligations that AIGFP insured were “actively managed,” which meant that the manager of the security could replace maturing, refinanced, and defaulting mortgages with new ones, including the particularly default-prone mortgages that were made in 2006 and 2007.

The AIG securities lending business was characterized by a large liquidity and maturity mismatch. Securities borrowers can demand the return of their cash collateral on short notice. However, AIG was investing this cash in long-term assets whose market values and liquidity could vary substantially in the short run. As long as AIG could make new security loans when existing ones came due, it could maintain its investments in long-run, illiquid assets. But an arrangement based on a liquidity and maturity mismatch, like this one, is clearly vulnerable to bank-run dynamics. The security borrowers have incentives that are similar to bank depositors who lack deposit insurance. Depositors will rush to withdraw cash when they are concerned about their bank’s solvency. They want to make sure that they get their funds before the bank runs out of money. Similarly, security borrowers who are worried about the AIG’s ability to return their cash on demand are likely to ask for it to be returned. Efforts to satisfy these demands will further erode AIG’s liquidity and generate losses that will prompt other securities borrowers to demand the return of their cash collateral.

Indeed, before AIG was rescued on September 16, 2008, securities lending counterparties began to terminate these lending agreements. Standard and Poor’s, Moody’s, and Fitch all lowered AIG’s credit rating in May or June 2008. AIG announced large second-quarter losses on August 6, 2008. The possibility of further losses and still-lower credit ratings appears to have accelerated the efforts of counterparties to reduce their securities lending exposure to AIG. Because the combination of falling real estate prices and higher mortgage foreclosures had reduced the market price of securities tied to these underlying assets, and because it did not have access to other sources of liquidity, AIG was unable to generate sufficient funds to meet redemption requests and to return the cash collateral. Moreover, its losses on securities lending threatened the regulatory capital positions of AIG’s life insurance subsidiaries, a point we discuss later and one that is also emphasized by Pierce (2014).
Like many episodes during the crisis, AIG’s securities lending problems can be viewed through the lenses of both liquidity and solvency. AIG (2008, p. 4) summed up its dilemma with respect to securities lending with considerable understatement in its 2008 10K report: “During September 2008, borrowers began in increasing numbers to request a return of their cash collateral. Because of the illiquidity in the market for RMBS [residential mortgage-backed securities], AIG was unable to sell RMBS at acceptable prices and was forced to find alternative sources of cash to meet these requests.” On Monday, September 15, 2008, alone, AIG experienced returns under its securities lending programs that led to cash payments of $5.2 billion (AIG 2008, p. 4).

On September 16, 2008, AIG received “alternative sources of cash” from the Federal Reserve Bank of New York. The cash was initially in the form of loans. However, the New York Fed soon set up several limited liability companies as financial vehicles to handle its rescue of AIG. In December 2008, one of these companies called Maiden Lane II purchased AIG’s remaining portfolio of residential mortgage-backed securities, in which it had invested securities lending collateral, for $20.5 billion—a 48 percent discount relative to their par value of $39.3 billion. According to the Congressional Oversight Panel report (2010, p. 45), AIG’s securities lending counterparties demanded the return of $24 billion in cash collateral between September 12 and September 30, 2008. Ultimately, AIG reported losses from securities lending in excess of $20 billion in 2008.

Securities Lending and Bankruptcy

What would have happened to AIG’s insurance companies and securities lending counterparties in the event of an AIG bankruptcy? Generally, if a securities lender seeks bankruptcy protection, the borrower simply takes ownership of the security that it borrowed; any additional claims associated with the transaction would be resolved in bankruptcy. The value of the security on loan is marked to market daily, and the collateral is adjusted accordingly, so any additional claims if a security lender goes bankrupt would typically be small. Because securities lending transactions are exempt from the “automatic stay” provisions of the bankruptcy code—that is, the rule that once bankruptcy has been declared, creditors cannot move to collect what they are owed—resolving these securities lending transactions should be fast and straightforward.

However, AIG’s securities lending was conducted largely on behalf of its life insurance companies, which were regulated at the state level. If AIG had declared bankruptcy, the resolution of claims related to securities lending would likely have depended on the actions of state insurance regulators. When a life insurance company cannot meet its financial obligations, a state insurance commissioner will take control of the company’s operations and place it in receivership.3 Federal

3 The state receivership process has three stages: 1) conservation, 2) rehabilitation, and 3) liquidation. The receivership process can involve transfers of blocks of assets and liabilities to other companies. If the company cannot be rehabilitated or sold, it is declared insolvent and the commissioner liquidates the company and distributes assets or the proceeds from asset sales to approved claimants in the manner prescribed by the state’s receivership laws.
bankruptcy law does not apply to insurance companies, although the actions taken under state receivership statutes are generally patterned after federal bankruptcy. However, certain important exceptions to this practice may have been material for AIG in 2008.

If AIG had sought bankruptcy protection, state insurance commissioners would probably have seized AIG’s insurance subsidiaries (Dinallo 2010). In these circumstances, the status of securities lending transactions might have varied depending on where a particular AIG insurance subsidiary was located. As of 2008, of the ten states where AIG’s life insurance subsidiaries were located, only Texas had passed a version of the Insurer Receivership Model Act (IRMA) written by the National Association of Insurance Commissioners (NAIC), which allows securities lending and other qualified financial contracts to receive the same exemption from the automatic stay provisions in an insurance resolution that would apply in bankruptcy. Texas-domiciled companies supplied the securities for 58 percent of AIG’s securities lending. However, the legal treatment of counterparties to the remaining 42 percent of the securities supplied by life insurers located in other states would have been uncertain in an insurance insolvency. AIG’s 2007 10K points out that “the securities on loan as well as all of the assets of the participating companies are generally available to satisfy the liability for collateral received” (AIG 2007b, p. 108).

An additional protection for some securities borrowers would have arisen from a unique aspect of AIG’s lending program. Rather than the typical practice of requiring collateral of 102 percent of the value of the security being lent, AIG began lending securities with less than 100 percent collateral, with the AIG parent company making up the difference to the insurance subsidiary (AIG 2008, p. 3). AIG seems to have accelerated this practice as its liquidity issues grew more acute. For example, in an August 14, 2008, email, a Federal Reserve Bank of New York employee noted that “CSG [Credit Suisse Group] does not need the securities it borrows but instead AIG is using the deals to raise cash. As such CSG is looking to take a haircut on AIG’s securities as opposed to posting cash to AIG in excess of the securities value which is the market standard” (available at http://fcic-static.law.stanford.edu/cdn_media/facic-docs/2008-09-12%20FRBNY%20Email%20re%20AIG%20Meeting%20with%20OTS.pdf). By 2008, AIG had also boosted rebate fees paid to securities borrowers and was making losses on securities lending arrangements but felt this was warranted in order to avoid a “run on the bank” scenario (Hutchings 2010).

When the borrowing firm does not post enough cash to fund “substantially all of the cost of purchasing replacement assets,” then from an accounting perspective, the transaction will be treated as a sale, rather than as a securities lending transaction. AIG (2008, p. 166) reported losses of $2.4 billion on securities lending transactions that had to be reclassified as “sales” in 2008.

Overall, this analysis suggests that losses for AIG’s securities lending counterparties would have been small had AIG sought bankruptcy protection and if the

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counterparties were able to take possession of the securities that they had borrowed. Securities borrowers who held securities worth more than the cash they were due from AIG would not have suffered losses in an AIG bankruptcy, barring uncertainties associated with state insurance law. Note that this conclusion only takes into account the potential for direct losses. Counterparties needing to unwind or liquidate positions quickly might have suffered indirect losses as well.

Impact of Securities Lending on AIG’s Domestic Life Insurance Subsidiaries

The losses for life insurance companies engaged in securities lending can be attributed to two factors: losses on sales of assets incurred when those securities were sold for cash when borrowed securities were being returned, and unrealized mark-to-market losses on similar assets that had not yet been sold. Together, these losses put AIG’s domestic life insurance companies under considerable regulatory pressure. Life insurance regulators establish minimum levels of capital that take into account each company’s asset risk, insurance risk, market risk, interest rate risk, and business risk (along with an adjustment to account for the fact that these risks are not perfectly correlated). When capital falls below a certain threshold, state insurance regulators are required to intervene to protect policyholders.

Looking at their official end-of-the-year balance sheets, AIG’s life insurance subsidiaries appear to have made it through 2008 with a comfortable cushion of capital relative to regulatory minimums. However, these figures include over $19 billion in capital infusions in the third and fourth quarters of 2008 that were only possible because of the rescue of AIG. Table 2 shows the capital positions of the eleven AIG life insurance subsidiaries that had more than $5 billion in assets at the end of 2007. For each company, the table shows 2007 assets and the share of those assets that were on loan through AIG’s securities lending business, securities lending losses in 2008, and the company’s regulatory capital as of the end of 2008, both with and without the capital infusions made possible by the rescue. Eight of these eleven companies would have had negative capital without the capital infusions. The rescue funds recapitalized the life insurance companies and kept them solvent, despite their securities lending losses. This ultimately benefited AIG’s life insurance policyholders.

The urgency of the problems in AIG’s life insurance subsidiaries is reflected in the rapidity with which they were recapitalized: by September 30, 2008, just 14 days after the initial loan to AIG, $13.3 billion of the loan proceeds from the Federal Reserve Bank of New York had already gone toward recapitalizing the life insurance subsidiaries (Congressional Oversight Panel 2010, p. 84). Ultimately, at least $58 billion of the total government assistance to AIG went to addressing problems related to securities lending: $19 billion in capital infusions to the life insurance subsidiaries to address securities lending losses; $36.7 billion to repay collateral to securities lending counterparties ($19.5 billion from Maiden Lane II plus $17.2 billion from the revolving credit facility that the New York Fed established in the initial stages of the rescue) as well as an additional $3.1 billion from the revolving credit facility to repay securities obligations (Congressional Oversight Panel 2010, p. 237).
AIG’s Credit Default Swap Portfolio

We now turn to AIG’s credit default swap business, with the goal of understanding the position in which AIG and its counterparties found themselves on September 16, 2008.

Credit Default Swaps

A credit default swap is a derivative financial instrument that behaves like an insurance contract on a bond or a similar financial security. The writer of the credit default swap, who is the insurance seller, promises to pay to the buyer of a credit default swap the difference between the market value and the par value of the insured bond if a “credit event” occurs. For present purposes, setting aside the sometimes arcane details of these contracts, it is sufficient to think of a credit event as the failure of the bond to make a promised payment, as in a default. There are two ways that the writer of a credit default swap like AIG can suffer a loss. Obviously, a loss can occur if a credit event means that the bond or security no longer makes its promised payments. But in addition, a loss can occur when the probability of a future credit event rises, and so the price of buying a new credit default swap for protection against that loss also rises. In this case, the firm that originally sold the credit default swap.
swap at a lower price has suffered a loss on a mark-to-market basis, and that loss is incorporated in its accounting statements. The use of mark-to-market accounting was controversial during the financial crisis (Heaton, Lucas, and McDonald 2010), but it is standard practice for most derivatives. Mark-to-market losses on AIG’s credit default swap contracts were $28.6 billion in 2008 (AIG 2008, p. 265).

**AIG’s Credit Default Swaps**

As of December 31, 2007, AIG had written credit default swaps with a notional value of $527 billion. Due to accounting conventions, the credit default swaps do not directly show up on AIG’s balance sheet. These swaps were written on corporate loans ($230 billion), prime residential mortgages ($149 billion), corporate debt/collateralized loan obligations ($70 billion), and multisector collateralized debt obligations ($78 billion) (AIG 2007b, p. 122). (AIG also had an additional $1.5 trillion of other derivative exposures, including over $1 trillion in interest rate swaps.) The credit default swaps written on multisector collateralized debt obligations proved the most troublesome. Again, a collateralized debt obligation is a financial security backed by an underlying stream of debt payments, which can be from mortgages, home equity loans, credit card loans, auto loans, and other sources. The payments on this security are then divided into tranches, so that junior tranches will bear losses before senior tranches do—allowing the senior tranches to receive a higher credit rating. It is even possible to create a new collateralized debt obligation by combining tranches of other collateralized debt obligations, a so-called “CDO-squared.” AIG insured collateralized debt obligations backed by a variety of assets, but including a substantial share backed by mortgages—both residential and commercial as well as prime, subprime, and Alt-A (which fall between prime and subprime on the risk spectrum) (AIG 2008, p. 139). It is important to realize that AIG’s credit default swap exposure resulted in a “one-way” bet on real estate: that is, a decline in real estate prices and a rise in foreclosures would impose costs on AIG, but AIG had no offsetting hedging position that would show gains if real estate prices fell. In contrast, market-making financial firms (like a stockbroker-dealer) typically seek to hedge any significant directional exposure, so that they make profits regardless of whether the price of the underlying asset (say, the price of a stock) rises or falls.

AIG (2007b, p. 122) characterized $379 billion of its credit default swaps (out of $527 billion)—those on corporate loans and prime residential mortgages—as used for “regulatory capital relief rather than risk mitigation,” primarily by European banks. These do not appear to have been especially risky; in its 2008 10-K, AIG (2008, p. 118) reported a mark-to-market loss of $379 million on this portfolio, 0.1 percent of the notional value. Moreover, AIG (2007b, p. 122) expected that the swaps would be terminated by the counterparties once they were operating under the Basel II capital

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5 Details of AIG’s insured multisector collateralized debt obligations and others are available online at http://fcic.law.stanford.edu/resource/staff-data-projects/cdo-Library.
rules. This suggests that the counterparty banks considered themselves compliant with Basel II, although they were not yet regulated under those rules.

AIG began originating multisector credit default swaps in 2003, at a time when the firm was rated AAA. Over half of AIG’s cumulative issuances of credit default swaps, however, occurred after the firm’s credit rating was downgraded twice in 2005. The AIG Financial Products subsidiary reportedly decided to stop originating credit default swaps in December 2005, at which point it still had $80 billion of commitments (Polakoff 2009, p. 5).

**Collateral and Variation Margin**

AIG’s credit default swap contracts were traded over-the-counter—that is, directly with counterparties—as opposed to being traded on an exchange and cleared through a clearinghouse. The standard master agreement for over-the-counter derivatives is provided by the International Swaps and Derivatives Association and includes a credit support annex, which specifies how counterparty credit risk will be addressed. Both the master agreement and annex can be customized when negotiating a deal.

By construction, many derivatives contracts have zero market value at inception; this is generally true for futures, swaps, and credit default swaps. When a position has zero market value, the two parties to a contract can, by mutual consent, exit the contract without any obligation for either to make any further payment to the other. Note that one or both parties may be using the contract to hedge a position, in which case exiting would leave at least one party with some unhedged risk to consider.

As time passes and prices move, a contract initiated with zero market value will generally not remain at zero market value: fair value will be positive for one counterparty and negative by an exactly offsetting amount for the other. In such cases, it is common for the negative value party to make a compensating payment to the positive value counterparty. Such a payment is referred to as *margin or collateral;* in this context, the two terms mean the same thing.\(^6\) Collateral can flow back and forth as market values change. It is important to note that this transfer of funds based on a market value change is classified as a change in collateral and not as a payment. The reason is that the contract is still active, so collateral is held by one party against the *prospect* of a loss at the future date when the contract matures or makes payment on a loss. If the contract ultimately does not generate the loss implied by the market value change, the collateral is returned. The accounting treatment of collateral recognizes this description, and the reporting of collateral on the balance sheet depends upon the existence of a master netting agreement. When full variation margin is regularly exchanged, the value of the contract is in effect regularly reset

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\(^6\) Technically, payments due to market value changes are *variation margin.* Another use of collateral is to protect against possible future market value changes. This kind of collateral, called “*initial margin*” or the “*independent amount,*” was typically not used in over-the-counter markets in dealer-to-dealer transactions prior to the crisis and is not relevant for discussing AIG.
to zero, meaning that the counterparties can agree to exit the contract without any further payments.

**AIG’s Collateral Practices**

The post-crisis investigation shed light on AIG’s collateral arrangements with various counterparties. Most of the credit default swap contracts written by AIG did not call for full exchange of variation margin. Rather, they carried a wide range of collateral provisions (details are summarized in AIG 2007c, d, and market standards for collateral are discussed in ISDA 2010). Some contracts made no provision for any exchange of collateral. Most often, AIG would make collateral payments only if the decline in value of the insured assets exceeded some predefined threshold. These thresholds often depended on AIG’s credit rating, which meant that a corporate ratings downgrade could lead to a large required collateral payment. Selected examples from December 2007 (AIG 2007d) illustrate agreements ranging from full mark-to-market to an 8 percent threshold with various credit rating triggers for AIG and in some cases for the underlying collateral. Here are three examples. Goldman Sachs had 44 transactions with AIG, with a total notional value of $17.09 billion. The threshold (level of market value change required to trigger a collateral payment) was “4% as long as AIGFP is rated in the AA/Aa category” (AIG 2007d, p. 4). Societe Generale had 38 transactions with AIG, with a total notional value of $18.64 billion. The threshold was “8% as long as AIGFP is rated AA/Aa2 and Reference Obligation is rated at least in the AA/Aa category; the Threshold is reduced based on a matrix that takes into account lower ratings of AIGFP and/or the Reference Obligation” (AIG 2007d, p. 6). Finally, RBS had four transactions with AIG, with a total notional value of $1.35 billion. AIG had to make variation payments for any market value change; the threshold for these was zero (AIG 2007d, p. 6).

The assets underlying the multisector collateralized debt obligations were not easily traded. As a consequence, there were running disagreements between AIG and its counterparties, later documented by the Federal Crisis Inquiry Commission, about their mark-to-market value at any given time and hence the amount of collateral that AIG owed counterparties.

Because many of the AIG credit default swap agreements did not include full payment of mark-to-market variation margin, AIG could and did accumulate unpaid losses. An unpaid variation amount is economically equivalent to a loan from the counterparty to AIG. If AIG has $1 billion in unpaid variation margin, it is as if AIG borrowed $1 billion from the counterparty. In addition, a party accumulating unpaid losses may be unwilling to exit a derivatives contract, because doing so would force it to make full collateral payments. Presumably this is why the credit support annex of swap agreements will often contain provisions that allow the purchaser of a credit default swap to terminate the agreement if the issuer of the swap experiences a credit downgrade.

AIG had first reported a loss on its written credit default swaps in 2007, losing $11.5 billion on all such swaps for the year—$11.1 billion in the fourth quarter
alone—with 98 percent of the total coming from credit default swaps on multisector collateralized debt obligations (AIG 2007b, p. 83).7 Losses continued in 2008. Table 3 depicts the evolution of collateral calls between June and September 2008 for Goldman Sachs and Societe Generale (AIG’s two largest credit default swap counterparties), as well as for all counterparties combined. As of June 30, 2008, counterparties had called $15.78 billion and AIG had posted $13.24 billion. The totals climbed gradually until on September 12, 2008, total calls amounted to $23.44 billion, with AIG having posted $18.92 billion. Thus, prior to the rescue, AIG had already provided almost $20 billion to counterparties.

The effect of triggers from changes in credit ratings is evident in a comparison of collateral calls for September 12, 2008, and those for September 15, 2008, the day on which all three credit ratings agencies downgraded AIG below AA−. Total collateral calls increased by $8.6 billion, to $32 billion. AIG’s collateral shortfall rose from $4.5 billion to $12.4 billion. Societe Generale’s call on that day rose by $5.5 billion.

What Would Have Happened to Credit Default Swap Counterparties If AIG Had Declared Bankruptcy?

If AIG had declared bankruptcy on September 16, 2008, what would have been the direct effect on credit default swap counterparties? It is of course impossible to answer this question definitively, but some straightforward observations are possible.

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Table 3
Evolution of Collateral Calls and Collateral Posted for AIG’s Credit Default Swaps (CDS) on Multisector Collateralized Debt Obligations (CDOs)
(millions of dollars)

<table>
<thead>
<tr>
<th>Date</th>
<th>Goldman Sachs Call</th>
<th>Goldman Sachs Posted</th>
<th>Societe Generale Call</th>
<th>Societe Generale Posted</th>
<th>Total for all counterparties Call</th>
<th>Total for all counterparties Posted</th>
<th>Total shortfall</th>
</tr>
</thead>
<tbody>
<tr>
<td>6/30/2008</td>
<td>7,493</td>
<td>5,913</td>
<td>1,937</td>
<td>1,937</td>
<td>15,780</td>
<td>13,241</td>
<td>2,539</td>
</tr>
<tr>
<td>9/12/2008</td>
<td>8,979</td>
<td>7,596</td>
<td>4,280</td>
<td>4,008</td>
<td>23,441</td>
<td>18,922</td>
<td>4,519</td>
</tr>
<tr>
<td>9/15/2008</td>
<td>10,072</td>
<td>7,596</td>
<td>9,833</td>
<td>4,320</td>
<td>32,013</td>
<td>19,573</td>
<td>12,440</td>
</tr>
<tr>
<td>9/16/2008</td>
<td>10,065</td>
<td>7,596</td>
<td>9,818</td>
<td>5,582</td>
<td>33,879</td>
<td>22,445</td>
<td>11,434</td>
</tr>
</tbody>
</table>


* AIG was downgraded on September 15, 2008, and this meant that many multisector CDS counterparties were contractually entitled to additional collateral.

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7 AIG’s credit default swap business was barely disclosed prior to 2007. The phrase “super senior” referring to tranches of collateralized debt obligations appears four times in the 2006 annual report and 114 times in 2007; “multisector” does not appear in 2006, but appears 23 times in 2007; “CDO” (for
Robert McDonald and Anna Paulson 95

AIG had 21 counterparties for its multisector credit default swaps. Of those, nine had collateral calls exceeding $500 million, and six of those—Goldman Sachs, Societe Generale, Merrill, UBS, DZ Bank, and Rabobank—had a difference greater than $500 million between the collateral they had requested and the amount AIG had posted. Table 4 shows these collateral shortfalls for the six largest counterparties to AIG’s multisector credit default swaps as of September 16, 2008, and also shows the shortfall relative to shareholder equity for each counterparty. Of the $11.4 billion that AIG owed to counterparties on its credit default swaps on September 16, 2008, these six banks accounted for $10 billion.

If AIG had defaulted, the counterparty banks to the credit default swaps on the multisector collateralized debt obligation would have likely faced three direct consequences. First, the banks would have kept the collateral already posted by AIG. This is a result of the rule mentioned earlier that derivatives are exempted from the automatic stay in bankruptcy (for discussion, see Edwards and Morrison 2005; collateralized debt obligation) appears twice in 2006 and 95 times in 2007. AIG’s 2006 annual report discloses that it had written $483.6 billion in credit default swaps, but provides no details, whereas the 2007 report reports notional values of credit default swap by category. AIG’s first public disclosure of credit default swaps written on the multisector collateralized debt obligations came on August 9, 2007, during a second-quarter earnings call (Federal Crisis Inquiry Commission 2011, p. 268). The lack of disclosure is surprising given that the credit default transactions increased the size of AIG’s balance sheet by 50 percent in economic terms.

<table>
<thead>
<tr>
<th>Counterparty</th>
<th>Total assets ($ billions)</th>
<th>Total shareholders equity ($ billions)</th>
<th>AIG shortfall as of 9/16/2008 ($ billions)</th>
<th>Shortfall/equity [3]/[2]</th>
<th>Asset sales to return to pre-AIG-shortfall equity-to-assets ratio ($ billions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Goldman Sachs</td>
<td>1,081.8</td>
<td>45.6</td>
<td>2.5</td>
<td>5.41%</td>
<td>58.5</td>
</tr>
<tr>
<td>Societe Generale</td>
<td>1,694.4</td>
<td>56.0</td>
<td>4.2</td>
<td>7.56%</td>
<td>128.1</td>
</tr>
<tr>
<td>Merrill Lynch</td>
<td>875.8</td>
<td>38.4</td>
<td>1.0</td>
<td>2.70%</td>
<td>23.6</td>
</tr>
<tr>
<td>UBS</td>
<td>1,784.5</td>
<td>41.5</td>
<td>1.0</td>
<td>2.41%</td>
<td>43.0</td>
</tr>
<tr>
<td>DZ Bank</td>
<td>677.0</td>
<td>10.6</td>
<td>0.7</td>
<td>7.00%</td>
<td>47.4</td>
</tr>
<tr>
<td>Rabobank</td>
<td>894.0</td>
<td>45.0</td>
<td>0.6</td>
<td>1.31%</td>
<td>11.7</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>312.4</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Source: Federal Crisis Inquiry Commission “AIG/Goldman-Sachs Collateral Call Timeline,” available at http://fcic.law.stanford.edu/documents/view/2172 and author calculations using 2008 Q2 and Q3 financials. Goldman Sachs, Merrill Lynch, and UBS assets, shareholders equity, and tier 1 capital come from 2008 Q3 financial statements. Societe Generale, DZ Bank, and Rabobank values come from 2008 Q2 financial statements. For each counterparty, to get the number shown in column 5, multiply total assets shown in column 1 by the percentage shown in column 4. Column 5 represents the assets sales that would be necessary if the AIG collateral shortfall from column 3 was realized and the firm in question chose to preserve its original equity-to-asset ratio.
Bolton and Oehmke forthcoming). Second, the banks would have been treated as general creditors for any collateral that had been requested but AIG had not yet posted. Third, the banks would have retained the asset or position that had been hedged by the defaulted credit default swap.

Assuming that assets were valued correctly and that the September 15, 2008, downgrade of AIG to an A rating eliminated any remaining thresholds that might have further increased collateral calls, the economic cost of an AIG default for its counterparties would be equal to the collateral shortfall: that is, the difference between called and posted collateral. How significant would this shortfall have been for the counterparty banks? As can be seen in Table 4, even for the six banks that were individually owed more than $500 million, in no case did the shortfall exceed 10 percent of their equity capital.

However, comparing the actual loss with counterparty equity may be too sanguine, because it assumes that counterparties would simply absorb the loss. This assumption faces at least three potential problems. First, Brunnermeier and Pedersen (2009) and Duarte and Eisenbach (2014), among others, emphasize the possibility of fire-sale spillovers. Institutions might respond to the loss in capital by selling assets in order to return to their pre-loss leverage ratios. This could lower asset prices and lead to mark-to-market losses at other firms who might in turn sell assets to get back to target leverage ratios. Our back-of-the-envelope calculations presented in Table 4 suggest that if these six banks had chosen to respond by selling assets to get back to their pre-AIG default debt to equity ratios, they would have needed to sell $312 billion in assets. Second, the cancellation of the credit default swaps would leave many of the counterparties with unhedged exposure to real estate risk. Retaining this risk could reduce the capacity for other risk-taking. Third, even if one concludes that counterparties could have absorbed losses due to an AIG failure, other market participants would not have known at the time who was exposed and in what amount. For this reason, the failure of any large financial firm can be stressful for the financial system—a conclusion that is not particular to credit default swaps or AIG.

Another consequence of AIG’s failure would have been cancellation of the $387 billion of other credit default swaps mainly held by European banks. Collateral calls related to these positions totaled just $500 million on September 16, 2008 (Congressional Oversight Panel 2010, p. 42), and as noted above, the institutions were apparently anticipating the swaps to expire when they adopted Basel II capital rules. The cancellation of these swaps would have created a regulatory capital deficiency, but it is not clear that this would have been economically important. In any event, European financial regulators would have had the option to forebear from enforcing the capital rules for a time, thus allowing for a period of adjustment.

Overall, how much did the rescue of AIG benefit its multisector credit default counterparties? Some media reports suggest that $62 billion in taxpayer funds were paid to AIG’s multisector credit default swap counterparties (for example, Orol 2010). In fact, the direct counterparty benefit from the rescue is smaller. We can divide the payments to AIG’s credit default swap counterparties into three categories.
First, there are collateral payments AIG made prior to the rescue. These payments would have been retained by counterparties in a bankruptcy and therefore cannot be attributed to the rescue. These payments totaled $22.4 billion with $18.5 billion associated with multisector collateralized debt obligations that became part of the Maiden Lane III Fed-created special purpose vehicle (see also Congressional Oversight Panel 2010, p. 93). Second, there are collateral payments made by AIG after the rescue. These payments could only be made because of the rescue and clearly offset losses that counterparties would have sustained in the absence of a rescue. This amount provides a lower bound on the assistance received by counterparties to the credit default swaps due to the rescue. AIG’s 2008 10-K reports total collateral payments for credit default swaps of $40.1 billion for 2007 and 2008, suggesting that $17.7 billion was paid after the rescue. (As confirmation of this amount, the Congressional Oversight Panel (2010, p. 93) found that collateral payments of $16.5 billion were made after the rescue for the assets that became part of Maiden Lane III.) Finally, Maiden Lane III made cash payments of $26.8 billion in exchange for the assets that AIG had insured. These payments were equal to the estimated fair market value of the assets at the time (Office of the Special Inspector General 2009). While there may not have been many buyers for these assets, even at 47 percent of face value in the fall of 2008, it is inappropriate to consider the entire amount of the price that Maiden Lane III paid for the credit default swap as a direct benefit to the counterparties. Indeed, as we discuss in the next section, this portfolio of assets appreciated and was later sold for a modest gain.

Performance of Maiden Lane Assets

The Federal Reserve Bank of New York created several special purpose vehicles as part of the rescue of AIG. Among them, Maiden Lane II purchased the remaining securities lending invested collateral from AIG, and Maiden Lane III acquired from AIGFP’s counterparties the collateralized debt obligations that AIG had insured. This acquisition terminated the associated credit default swaps. Maiden Lane II was funded by a $19.5 billion loan from the New York Fed and $1 billion from AIG that would absorb the first $1 billion in losses. Maiden Lane III was funded by a loan from the New York Fed of $24.3 billion and $5 billion in equity from AIG (Congressional Oversight Panel 2010, pp. 87, 91). The New York Fed has thoroughly documented the resulting cash flows at http://www.newyorkfed.org/markets/maidenlane.html. These data, in combination with information from various other sources, allow us to examine how the value of these securities evolved both while they were held in the Maiden Lane vehicles and afterward.

Maiden Lane II and III Performance

The New York Fed managed the Maiden Lane vehicles and assets with the goal of selling the assets once markets stabilized. Both Maiden Lane vehicles were ultimately liquidated for a total gain of $9.5 billion. While held in the Maiden Lane vehicles, the underlying securities paid interest and also repaid principal and
experienced write-downs, both of which reduced their face value. They were ultimately sold by auction. The Maiden Lane II assets were bought in December 2008 for $20.5 billion (53 percent of par value), returned $8.9 billion in interest and principal while held, and the residual claims were sold for $15.1 billion (51 percent of par) for a nonannualized return of 16.9 percent. The securities were sold principally in 2011 and 2012. Table 5 summarizes the size, purchase and sale discount, and returns of the individual Maiden Lane II and III securities. There is significant variation in the size and discounts of securities.

It is not obvious whether the overall return of 16.9 percent is “good,” given the risk of the assets. We can ask, however, whether the Maiden Lane securities performed especially well or poorly compared to a broader universe of residential real estate. To perform this comparison while controlling for different liquidation dates, we use as a benchmark an index of AAA-securitized subprime mortgage loans originated in the last six months of 2005, the ABX.HE.AAA.06-1, an index of AAA-securitized subprime mortgage loans originated in the last six months of 2005. For Maiden Lane III the “benchmark return” is 70 percent ABX.HE.AAA.06-1 and 30 percent CMBX.NA.AAA.1-1, an index of commercial mortgage-backed obligations.

<table>
<thead>
<tr>
<th></th>
<th>Maiden Lane II</th>
<th></th>
<th>Maiden Lane III</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Min.</td>
<td>Median</td>
<td>Max.</td>
<td>Min.</td>
</tr>
<tr>
<td>Notional (millions $)</td>
<td>0.02</td>
<td>31.00</td>
<td>266.00</td>
<td>0.04</td>
</tr>
<tr>
<td>Purchase percentage</td>
<td>0.01</td>
<td>0.56</td>
<td>0.99</td>
<td>0.10</td>
</tr>
<tr>
<td>Sale percentage</td>
<td>0.00</td>
<td>0.58</td>
<td>1.02</td>
<td>0.03</td>
</tr>
<tr>
<td>Gain (millions $)</td>
<td>-70.50</td>
<td>1.53</td>
<td>76.40</td>
<td>-172.00</td>
</tr>
<tr>
<td>Return (Gain/Purchase Price – 1)</td>
<td>-0.95</td>
<td>0.13</td>
<td>4.06</td>
<td>-0.85</td>
</tr>
<tr>
<td>Benchmark return</td>
<td>-0.15</td>
<td>0.22</td>
<td>0.23</td>
<td>0.05</td>
</tr>
<tr>
<td>Return less Benchmark return</td>
<td>-1.18</td>
<td>-0.07</td>
<td>3.84</td>
<td>-0.91</td>
</tr>
</tbody>
</table>

*Source: Authors’ calculations using data from the Federal Reserve Bank of New York and Markit.
Notes: “Purchase percentage” is the ratio of the price paid for each asset to its notional value. “Sale percentage” is the ratio of the price received for each asset to its notional value. The “Benchmark return” for Maiden Lane II is the return on the ABX.HE.AAA.06-1, an index of AAA-securitized subprime mortgage loans originated in the last six months of 2005. For Maiden Lane III the “benchmark return” is 70 percent ABX.HE.AAA.06-1 and 30 percent CMBX.NA.AAA.1-1, an index of commercial mortgage-backed obligations.*
benchmark return by 14 percent. Returns on the Maiden Lane III securities were greater than those on Maiden Lane II, even after adjusting for the return benchmark. (The benchmark for Maiden Lane III was 70 percent ABX.HE.AAA.06-1 and 30 percent CMBX.NA.AAA.1-1, an index of commercial mortgage backed obligations. We obtained almost identical results using this benchmark and using ABX alone.)

**Post–Maiden Lane Performance**

Table 6 shows the performance of the securities lending invested collateral portfolio that eventually became part of Maiden Lane II and the super senior tranches of the collateralized debt obligations that were insured by AIGFP and eventually became part of Maiden Lane III. The table provides information at
four points: when the securities were originated (various dates); when the Maiden Lane vehicles were created; when the securities were sold from the Maiden Lane vehicles (various dates); and as of October 2014 (or the most recent prior date for which information is available). Thirty-six percent of the Maiden Lane II securities and 59 percent of the Maiden Lane III securities in the table have experienced write-downs. A sizeable share of write-downs have occurred during the post–Maiden Lane period. As explained earlier, senior tranches will be the last to experience actual losses, and for this reason, actual losses in these tranches will appear later and will likely increase over time. With approximately one-third of principal still outstanding, future substantial writedowns for the assets in both Maiden Lanes II and III remain possible.

Reported write-downs to date are 5.1 percent of the original face value of the securities that ended up in Maiden Lane II and 12 percent for Maiden Lane III. These estimates were calculated from information provided by Larry Cordell and Yilin Huang from the Federal Reserve Bank of Philadelphia, following the methodology in Cordell, Huang, and Williams (2011). The Maiden Lane III assets are harder to assess because issuers of collateralized debt obligations do not report writedowns prior to maturity. It is thus necessary to look for writedowns on the individual instruments constituting the collateralized debt obligation. The fact that the Maiden Lane II and III assets have suffered write-downs means that we can reject the stark claim that they were “money good.”

Was AIG Special?

Given the drama surrounding AIG, it is natural to ask how AIG compared to other financial firms at the time. Was AIG unusual in its risk-taking or was it just unlucky? It turns out that AIG resembled some large banks in important respects: its real estate holdings were comparable to those of Citigroup and Bank of America, banks which also received considerable official support in 2008 and 2009. In addition, AIG’s financing of its real estate positions was fragile and prone to runs in times of financial difficulty. Making a comparison with other firms requires first that we assess AIG’s position prior to the rescue, especially its exposure to housing. A notable feature of AIG was its large position in written credit default swaps and we need to take these into account when comparing firms.

Issuing a credit default swap is economically equivalent to borrowing in order to finance the purchase of the same risky bond that the credit default swap would insure. To see this, suppose that you have excellent credit, that you borrow $50 at a 5 percent rate of interest, and that you use the proceeds to buy $50 in one-year bonds that might default, and which consequently pay a 15 percent rate of interest. If the bonds pay in full, you have a $57.50 asset (50 + .15 × 50 = 57.50), offset by a $52.50 liability (50 + .05 × 50 = 52.50), and you will have earned the 10 percent interest differential ($5). However, if the bonds lose $20, for example, you have a $30 asset and a $52.50 liability—and you face a loss of $22.50. This pattern of gains
and losses is precisely that faced by the seller of a credit default swap on the bonds. If the bonds pay in full, the seller earns the credit default swap premium ($5), and if the bonds default, the credit default swap seller bears the loss ($22.50) that is paid to the bondholder.9

To relate this insight to AIG, consider the simplified example of a firm with $100 in assets—$90 of debt and therefore $10 of equity. The firm has an asset-to-equity ratio of 10:1 (that is, $100/$10). This firm now sells a credit default swap on $50 of mortgage-backed securities. In the contract, the buyer of the credit default swap agrees to make an annual payment of $5, and the seller bears the loss if the mortgage-backed securities fail. The economic result is the same as if the firm had $150 in assets ($100 plus the $50 in mortgage-backed securities insured by the credit default swap), financed with $140 in debt, $50 of which is implicit in the credit default swap. The issuance of a credit default swap implicitly changes assets and debt, but not equity.

This was approximately AIG’s situation: the firm as a whole had $1.06 trillion of assets and about $964 billion in liabilities at the end of 2007, so it had equity of $96 billion. It issued $527 billion in credit default swaps. It was therefore economically equivalent to a firm with $1.59 trillion in assets and $96 billion in equity. Taking into account the credit default swaps, AIG’s ratio of assets to equity was 16:1 rather than 11:1.

AIG was not the only financial firm with off-balance sheet real estate holdings. Citigroup, Bank of America, and JPMorgan Chase all had off-balance-sheet asset-backed commercial paper conduits used to fund real estate holdings (Acharya, Schnabl, and Suarez 2013). The effective asset-to-equity ratio for these banks was also higher than reported.

Using these insights, we compared AIG’s total real estate exposure with Citigroup, Bank of America, and JPMorgan Chase and with that of another large insurance company, Metlife. Our calculations appear in an online Appendix available with this paper at http://e-jep.org, in Appendix Table X1. After adjusting the balance sheets as discussed above, we find that AIG’s real estate exposure was 24 percent of assets, comparable to that of Bank of America (32 percent) and Citigroup (21 percent). AIG’s effective real estate holdings were almost four times its book equity.

Was AIG effectively acting like a bank? Banks typically employ short-term financing to fund holdings of long-term illiquid assets. AIG did have some explicit short-term financing, in particular $20 billion of commercial paper. But AIG’s illiquid real estate positions were also financed in a way that was not as transparently fragile as demand deposits, but which could create large liquidity needs if AIG suffered losses.

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9 In economic terms, a credit default swap is economically equivalent to a purchase of the insured asset financed by issuing floating rate debt (Duffie 1999). For a general discussion of credit default swaps, see McDonald (2013, chap. 27).
As discussed earlier, AIG’s securities lending agreements had a relatively short maturity and could be subject to early termination. As AIG suffered downgrades and as the real estate investments made with securities lending proceeds suffered losses, securities lending counterparties became increasingly likely to terminate these agreements, culminating in a $5.2 billion redemption request on September 15, 2008. This desire by counterparties to unwind their exposure to AIG resembled a bank run, as counterparties sought to unwind the positions rather than be left with collateral and possibly involved in lawsuits. AIG effectively used collateralized short-term financing to buy real estate assets.

Although the mechanism was different, AIG’s multisector credit default swap positions also suffered from something akin to a bank run. AIG’s credit default swap counterparties could not unilaterally terminate credit default swap agreements, but they were entitled to collect collateral as the values of insured assets declined and these counterparty rights could sometimes be accelerated if AIG’s credit rating was lowered. When AIG was downgraded on September 15, 2008, collateral calls on AIG’s multisector credit default swaps increased by $8.6 billion as a result. Thus, while AIG was not literally a bank, it undeniably had bank-like characteristics as it employed financing (both explicit and implicit) that was subject to termination and cash demands when asset values fell.

Conclusions

Insurance companies are traditionally less vulnerable to financial crises than banks, in large part because they have relatively low-risk assets and do not rely heavily on short-term funding. However, AIG made itself vulnerable in a number of ways. Notably, AIG’s near-failure was a result of two outsized bets on real estate, both of which generated large needs for liquidity. First, AIG used securities lending to transform insurance company assets into residential mortgage-backed securities and collateralized debt obligations, ultimately losing $21 billion and threatening the solvency of its life insurance subsidiaries. On one day in 2008, AIG was required to pay $5.2 billion in cash to satisfy redemption requests. Second, AIG issued credit default swaps on real estate–backed multisector collateralized debt obligations, ultimately losing more than $30 billion and facing a one-day $8.6 billion collateral demand due to a downgrade in its credit rating. Securities lending and writing credit default swaps were both “carry trades:” that is, bets that long-term assets would earn a higher return than the short-term cost of funding. AIG’s use of financial markets to transform itself from a traditional insurance company to a bank-like firm ultimately proved disastrous.

The rescue of AIG had many beneficiaries. The broader financial system was spared the unpredictable consequences of a large and complicated firm failing at a time when financial markets were very fragile. Direct beneficiaries of the rescue included the life insurance subsidiaries that received $20 billion in capital infusions, protecting their policyholders. The counterparties to the credit fault swaps
AIG had sold on multisector credit default obligations (CDOs) were also beneficiaries, although their direct benefit was the $17.7 billion in collateral payments made after the rescue rather than much larger figures that sometimes have been emphasized. In addition to addressing problems with securities lending and the multisector credit default swap portfolio, rescue funds provided to AIG directly benefited numerous other counterparties including AIG’s employees, holders of AIG’s commercial paper and other AIG debt holders and repo counterparties, states and municipalities who had AIG-sponsored Guaranteed Investment Agreements, as well as defined contribution pension plans holding stable “value wraps” (which smooth the volatility of the pension plan) issued by AIG.

AIG’s near failure is often described as a liquidity event: that is, it found itself in 2008 holding a number of mortgage-based securities that were impossible to sell—except perhaps at unreasonably low “fire sale” prices. But AIG sustained a loss of $99 billion in 2008, exceeding the firm’s end-of-2007 equity of $96 billion (AIG 2008, p. 36), raising the question of whether it experienced a liquidity problem, a solvency problem, or both. Despite its reliance on fragile sources of funding, AIG had no specialized liquidity risk committee until 2007 (AIG 2007b, p. 99). It is tempting to attribute this to the company’s insurance origins together with the belief of senior management that the real estate-related investments were “money good.” Our examination of the performance of AIG’s underlying real estate securities indicates that AIG’s problems were not purely about liquidity. While we cannot say whether prices in 2008 were “correct” in any meaningful sense, the assets represented in both Maiden Lane vehicles have experienced substantial write-downs, with the possibility of more in the future. With hindsight, it may seem obvious that AIG’s real estate assets were not “money good” and would suffer real losses, but the belief that they would not, and that liquidity would not be a problem, was an important factor in their creation and purchase by AIG and others.

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Federal Deposit Insurance Corporation (FDIC).


