Grace Hospital, 37 years, Annual Report, 1925

Grace Hospital Society

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Grace Hospital

37 Years of Service

Annual Report, 1925
He who helps a child helps humanity with an immediateness which is impossible at any other stage of human life.
—PHILLIPS BROOKS.
Copies of this report will gladly be sent upon request to those interested until the limited supply is exhausted.

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GRACE HOSPITAL SOCIETY
New Haven, Conn.

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THE HOSPITAL'S FOURFOLD PURPOSE

Care of the Sick and Injured
LIKE every well organized hospital, Grace Hospital has a fourfold purpose. It exists primarily to help those who are sick or injured. To this end, it is open and at work every minute of every day. Its task is to shelter, feed and nurse its patients, to provide a place where trained physicians and surgeons can do their work efficiently, to furnish medical and surgical supplies, and to maintain a well equipped laboratory, an X-ray department and a physiotherapy department for the diagnosis and treatment of disease. Ambulances and attendants are always ready to respond to emergency calls quickly.

Teaches Those Who Care for the Sick
Its second purpose is to teach those who care for the sick and injured—doctors, nurses and technicians. Consequently it has (1) a resident staff of internes who are constantly in the hospital, except when away for needful recreation and who, under the close supervision of the more experienced attending staff, are taking care of the patients in the hospital, especially those on house service; (2) a group of 99 student nurses, who, under the guidance of the doctors and the nursing staff of full-time graduate nurses, care for the patients in the hospital, while at the same time they receive, through classwork, lectures and demonstrations, instruction in the art and science of nursing; (3) technicians who receive training in the highly technical work being done in our laboratories, X-ray department and physiotherapy department.

Does Research Work
Although Grace Hospital is not a teaching institution, it carries on each year, in its laboratory and other departments, a small amount of research work. This is its third purpose.

Helps Maintain the Public Health
As a fourth purpose it attempts to cooperate with the Department of Health in maintaining the health of the community through the prompt reporting of the contagious diseases which come to its notice, through the distribution of printed matter pertaining to health and its maintenance and in other ways suggested by the Department of Health.

The Hospital's Plant
To carry on this fourfold purpose, the hospital maintains the following plant: (a) a ward building, with a capacity of 107 beds for adults and children and 10 bassinets for new-born babies. These beds take up the greater part of the first, second and third floors of this building. The administrative office of the hospital and the school of nursing are in this building. The basement contains dining rooms for the graduate nurses, student nurses, technicians and other employees, the drug room, a diet kitchen and a general store room. The entire fourth floor is devoted to the living quarters of the internes. (b) A private pavilion, with a capacity of 109 beds for adults and children and 26 bassinets for new-born babies. These beds occupy part of the first floor and all of the second and third floors, the fourth floor being devoted to maternity work. The basement of this building houses the hospital's laboratory, its X-ray department and its physiotherapy department, a cystoscopy room and a cardiograph room. A large part of the fifth floor is devoted to the hospital's operating rooms and obstetrical department; the rest of the floor houses the hospital's main kitchen and its accessory rooms. (c) A children's pavilion, containing 28 beds. These beds are on the first and second floors. The third floor is devoted to the living quarters of employees. The basement houses the dining rooms of employees and supplementary store rooms. (d) Eight houses, which comprise the residence of the graduate nurses, the student nurses and some of our employees. (e) A laundry, a power plant, a garage and a carpenter and paint shop.
REPORT OF THE BOARD OF DIRECTORS TO THE MEMBERS OF GRACE HOSPITAL SOCIETY

To the President and Members of Grace Hospital Society:

The Board of Directors of Grace Hospital Society respectfully submit the following report for the year ending December 31, 1925.

Comparative Statistics

The number of patients remaining in the hospital on December 31, 1924 was 239.
The number of patients remaining in the hospital on December 31, 1925, was 169.
The number of patients admitted during the year 1924 was 6,686.
The number of patients admitted during the year 1925 was 5,760.
The number of patient days by months was as follows:

- January: 5,875
- February: 6,263
- March: 5,437
- April: 5,942
- May: 6,547
- June: 4,575
- July: 5,263
- August: 4,575
- September: 4,575
- October: 4,575
- November: 4,575
- December: 4,967

Total: 64,216

The number of babies born during the year 1925 was 692.
The total number of visits paid to the dispensary up to November 29, 1925, when the dispensary was closed, was 9,028.
The number of deaths for the year was 80.
The number of deaths occurring within twenty-four hours after admission was 13.

Our Financial Situation at a Glance

Our balance sheet for the year 1925 shows that we received the following income:

- From patients: $302,453.46
- From the State of Connecticut: 17,500.00
- From the New Haven Community Chest: 22,500.00
- From subscriptions, including subscriptions to the special emergency fund, legacies, interest on endowments and from free bed funds and other lesser sources: 58,778.78

Total: $401,232.24

Our operating expenses amounted to $352,969.36.

Our corporation expenses, which includes the interest on our bonded indebtedness amounted to $14,958.58.

The deficit for the year 1925, therefore, was $416,190.82.

Generous Contributions Help

In this connection attention should be called to the generous subscriptions made during the past year by members of the Board of Directors and a few friends, but principally by members of the Board of Directors, which amount in round figures to $41,500.00, and to various unrestricted bequests which total $16,169.15.

The committee of five which the President was authorized at a special meeting of the Board of Directors held on December 10, 1924, to appoint to investigate the operation of the hospital, made its report on March 20, 1925. The report which dealt with the hospital's financial and physical condition and professional and administrative problems, contained certain recommendations and an estimated budget for 1925, was adopted as a whole. Such of its recommendations as have been carried out during 1925 are referred to at various points in this report.

New Officers Elected

The following officers of the Board of Directors were elected:

- President: Orville A. Petty, Ph. D.
- Secretary: Mr. Edward B. Spalding
- Treasurer: The First National Bank
- Prudential Committee: Mr. Edward B. Spalding, Mr. Herbert C. Warren
Grace Hospital Bonds Donated

At the risk of reiterating statements in the Treasurer's Report, the Board desires to make grateful acknowledgment of the establishment of a free bed fund by Mr. Frederick G. Grave through the donation of $10,000.00 worth of the hospital's bonds, in accordance with the wishes of his father; various generous donations to the special emergency fund and a donation of some $600.00 from the Woman's Auxiliary Board covering half the cost of a new machine for cutting gauze and for outfitting the cafeteria for the student nurses.

With the exception of the pre-and post-natal clinic, the various clinics of the dispensary were closed on November 29, 1925. The dispensary building, however, has continued to house the clinics of the Department of Health and of the Visiting Nurse Association. Later the Board decided to retain the dispensary building as a dormitory and recreational center for the student nurses. On May 1 the professional staff of the hospital as then constituted was reappointed, and the professional services were divided into two divisions, namely the Medical Division and the Surgical Division, with Dr. Wilder Tileston at the head of the former and Dr. Mendillo at the head of the latter.

Changes in Hospital's Personnel

During the year there were a number of changes and additions to the personnel of the hospital. Miss Helen C. Malcolm who served as Superintendent of Nurses for a number of years resigned on July 15, 1925. Her place has been filled by Miss Eunice Smith, who has had long experience as Superintendent of Nurses at the Rochester General Hospital, Rochester, N. Y., and who also holds a Bachelor's Degree from the School of Nursing, Teachers College, Columbia University. Miss Flora McDougall who was recently appointed to the position of Supervisor of the main building on November 10, 1925. Since that time graduate nurses have been placed in charge of each of the floors in that building, thereby greatly improving the efficiency of the nursing service for ward patients. On September 15, Miss Florence Smith was made Supervisor of the private pavilion. Two admitting officers have been placed in charge of the admitting desk in the main building to cover the desk from 7:00 a.m. until 9:00 p.m. They act in the combined capacity of admitting officers and information clerks. One of these nurses was formerly director of the dispensary. The director of nursing activities has been provided with a secretary in order to relieve her of a mass of detailed clerical work.

Mr. Joseph J. Weber Made Superintendent

On June 25, the Prudential Committee reported to the Board the engagement of Mr. Joseph J. Weber as Superintendent, whose services began on July 5.
Purchasing Department Organized

The purchasing for the hospital, which had hitherto been done by the heads of all departments with little central supervision, has been placed on an economical basis through the organization of a central purchasing department. This has placed the supplies of the hospital under better control, but the situation here will not be wholly satisfactory until the hospital employs a storekeeper.

The work of the Dietary Department has been improved through the employment of an additional worker to supervise the activities connected with the various dining rooms for the lay, nursing and technical staffs situated in the basement of the main building and the children’s pavilion. The help is undoubtedly more contented because of the improvement in their dining rooms and in the method of serving their food. Because of a generous gift from the Woman’s Auxiliary, the pupil nurses have, for the first time, been provided with an adequate cafeteria system in their dining hall.

The main offices of the hospital have been rearranged to give them a more business-like appearance and to enable the institution to handle its business detail somewhat more efficiently.

Children’s Ward Relocated

The plan of using the old maternity building as an isolation unit was abandoned early in the year. This made possible the transfer of the children’s ward from the east wing of the main floor of the private pavilion to the old maternity building, thereby releasing space in that wing for the medical laboratory, dressing preparation room, the quarters of a woman intern, a reception room and a recreation room for the internes. This rearrangement of facilities has enabled the hospital to open an additional sixteen bed semi-private men’s surgical ward, for which there is a great demand.

This ward has been furnished at a cost of approximately $3,000.00. The ward was opened for public inspection on December 29th and for the reception of patients on January 1, 1926.

Telephone Service Reorganized

The telephone service of the hospital has been subjected to careful scrutiny with reference to the physical plant, the character of the service being rendered and the efficiency of its personnel. The Southern New England Telephone Company, through its service department, submitted a report embodying its findings. Acting on the Tele- phone Company’s recommendations, we have eliminated the switchboard in the main building and installed a single two-position switchboard in the telephone room on the main floor of the private pavilion. We began the use of the new switchboard on January 11, 1926. The change has resulted in the marked improvement of our telephone service and a considerable reduction in the expense of maintaining this important phase of our work.

The use of the old maternity building as a children’s pavilion has enabled us to provide better dining room facilities for our lay workers who formerly had their meals in the basement of the main building adjacent to the general store room. This change gives them reasonably well lighted and well arranged dining rooms and has enabled us to institute something approaching a cafeteria system of service for them.

Nurses Given Better Dining Room Facilities

The removal of the employees’ dining room from its former position enabled us to enlarge the space for the dining room facilities of the student nurses. A generous gift of $900.00 from the Woman’s Auxiliary was used in the installation of an efficient cafeteria system with the necessary urns, trays, water cooler, chinaware, napkins and other accessories.

Finding that the cost of removing our ashes and waste was excessive, we inaugurated a Transportation Department, purchased a one-ton Ford truck and are now hauling not only our own ashes and waste to the public dump, but also carrying our supplies and equipment from depot and dock. Since the Ford truck was purchased it has made 262 trips with ashes and waste and 69 trips with freight. Had this been done by outsiders under contract it would have cost us more than $900.00, or at least $336.50 more than the cost of the truck. During 1925 the ambulance made 900 calls, as compared with 1,025 calls in 1924.

Fire Hazards Reduced

Two thoroughgoing surveys have been made of our plant from the fire prevention standpoint and early steps are contemplated to reduce our fire hazards still further.

The past few months has witnessed the installation of a new bookkeeping system and the reorganization of the physical arrangement and equipment of our central administrative offices. The initial steps in the installation of the new bookkeeping system were made in May and June, and the system was subjected to further elaboration and revision in September and October. Our books have been subjected to a thorough audit for the year.

We owe the Woman’s Auxiliary and various friends of the hospital, an expression of gratitude for their cooperation in the celebration of the Christmas holidays in the wards, the children’s pavilion and the private pavilion.

Nursing Staff Augmented

The nursing staff of the hospital, including the student nurses and the preliminary class, number 113 individuals. Last May
25 nurses graduated from the hospital school of nursing. By the addition of two graduate nurses and some reorganization in the day supervision all of the wards are now supervised by graduate nurses and an assistant has been provided in the operating room. In 1923 the school had 325 class hours, of which 240 were given by members of our medical staff. After the first of February 1926, all of the students will be on a two year, four months time basis. Anyone who knows the housing situation of our school of nursing knows that the situation is far from satisfactory. The students are now housed in eight buildings with equipment and bathing facilities that are wholly inadequate. Moreover, the nurses have little or nothing in the way of living and recreation rooms. The retention of the dispensary building and its conversion into a nurses' home and recreational center, will, in a measure, meet the need for additional recreation and class room facilities. Pending the erection of a new nurses' home, which, let us hope, may be realized in the not distant future.

The X-ray Department made 1,900 diagnostic examinations during the year and administered 295 treatments to 91 cases. No new equipment was installed in this department during the year but some equipment which has seen its best days needs to be replaced during the coming year.

During the past year 652 patients were treated in the Physiotherapy Department. They received a total of 8,360 treatments. This number is somewhat less than the number given during 1924, and is probably due to the fact that during the latter half of the year there was relatively less illness in the city, as evidenced by the decreased census in all of the hospitals in New Haven.

Our laboratories made 21,127 tests during the year. Thirty-nine per cent of the specimens examined came from private, semi-private or compensation cases; 56.3 per cent came from ward or clinic cases and 47 per cent from outside the hospital.

While much has been accomplished, much yet remains to be done. In order to handle the supplies of the hospital efficiently we need to employ a storekeeper. Since our student nurses are housed in eight separate buildings their adequate supervision calls for the employment of a recreational director. The present living quarters of some of our male help is open to great criticism. It is hoped that a rearrangement of our facilities incident to the occupation of the dispensary building by student nurses will enable us to give our male help fairly decent living quarters. But if this cannot be done, we should pay them sufficient wages to enable them to live outside the hospital.

Additional Equipment Needed

We are in need of sterilizers for the wards in our main building. Many of our fine trees are dying rapidly for want of proper care and fertilization. It would add greatly to the appearance of our property if a hedge could be placed along the front of our property on Chapel Street, in place of the present dilapidated wire curbing. Although we now have a 200 bed hospital, our laundry is scarcely equipped to take care of a good 100 bed hospital. Moreover, much of what we have, was purchased at second hand and is now largely in poor condition. While our presses and mangle are in fair condition, they are inadequate for our volume of work. The wash wheels are fast breaking down—so much so in fact that we are now obliged to send our dormitory sheets and pillow cases to a commercial laundry in an effort to keep our present machines in something like working order until a new wash wheel can be provided. We also need a new extractor and a heated tumbler before we can begin to meet the hospital's laundry situation.

A New Nurses' Home—the Hospital's Greatest Need

We stand in need of a well ventilated, modernly equipped pharmacy and we also stand in need of many additional individual items of equipment. Above everything else, the hospital needs a new nurses home in order to house its student nurses adequately. None of these needs, however, can be supplied without adequate funds. In closing, therefore, we express the hope that all who have the upbuilding of the institution at heart will use their influence in securing the hospital greatly needed moral and financial support. An alluring opportunity lies before Grace Hospital to become New Haven's community hospital to which the sick and suffering instinctively turn for relief. Shall we not rally to its support.
REPORT OF THE CHIEF OF STAFF

To the President and Members of Grace Hospital Society:

I have the honor to present the following report for the year 1925.

The year just past has been one of progress. In spite of financial handicaps, the hospital under the skilful management of Mr. Weber has become a more satisfactory place both from the point of view of the patients, and of the doctors and nurses. There is room for further improvement, which depends partly on still greater efficiency of operation, partly on an increase in the nursing force.

The increase in the number of hospital rooms, though rendered necessary by the financial situation, can be justified in the long run only if the quality of the service rendered is improved. To do this, it will be necessary to increase the nursing force in the Private Pavilion.

Nurses' Training School Has Unusual Opportunity

An unusual opportunity is now at hand in connection with the hospital's Training School for Nurses. The supply of graduate nurses for private work in this city is very inadequate and is becoming more so, because the Yale School of Nursing turns out only a few graduates, most of whom go into institutional work rather than into private or hospital nursing, and the Connecticut Training School has ceased taking pupils.

By improving the course of training and offering better housing facilities, it should be possible to increase materially the number of nurses in our training school. This would be beneficial in two ways: first, the greater number of pupil nurses would result in increased efficiency in the care of patients at the hospital; and second, the increased number of nurses graduating from the school would be of great value in meeting the present shortage of nurses for taking care of the sick of this community, most of whom do not go to a hospital. Let me add that the graduates of our school are well trained, willing and efficient, and are doing splendid work.

Medical Staff Giving Loyal Support

The work of the Medical Staff has gone on as usual. The hospital is now getting a better type of interne than ever before, and this means better care of the sick. The Medical Staff is loyally supporting the work of the hospital. The recent conference between the members of the Attending Staff and the Prudential Committee constituted a long step forward in securing that intimate cooperation between the Administration and the Medical Staff which is so important in hospital work.

Respectfully submitted,

WILDER TILESTON,
M.D.
Chief of Staff.

REPORT OF THE DIRECTOR OF NURSING

To the Superintendent and Prudential Committee of Grace Hospital:

I have the honor to present the following report for the year 1925.

During 1925, twenty-five nurses graduated from the School of Nursing. Early in the year the employment of an additional night supervisor made it possible to place a supervisor in both the main building and the private pavilion at night.

By the addition of two graduate nurses and some reorganization in the day supervision, all the wards are now supervised by a graduate nurse and an assistant supervisor has been provided for the operating rooms.

After July 1, 1926, all of the students will be taking a course lasting two years and four months, instead of three years. This shorter course will necessitate more intensive class work, more rapid change from one department to another and, therefore, more supervision and instruction and larger preliminary classes to maintain an adequate student group to give satisfactory care to the patients.

We need ward supervisors who can teach and at least one new instructor who could give full time to supervision and instruction.

A central supply room for sterile supplies has been provided, relieving the operating room of this work.

The preliminary class room located on the ground floor of 292 Orchard Street was enlarged by the removal of a partition. The new class room in 1423 Chapel Street will make it possible unnecessary to hold classes in the sun room on the roof of the private pavilion. A better demonstration room is needed for the preliminary class. Plans are under consideration for providing this room.

We now have 108 beds for students, but we need at least 120. There is need of more extensive bathing facilities as well as living and recreation rooms.

The new cafeteria for the student nurses in the basement of the main building is a great improvement. Greater seating capacity, however, is needed in the dining rooms for both the student nurses and the staff.

Respectfully submitted,

EUNICE SMITH,
Director of Nursing.
### REPORT OF DIRECTOR OF LABORATORIES

**To the Superintendent and Prudential Committee of Grace Hospital:**

I have the honor to submit the following report of the Laboratory for 1925.

#### Over Twenty-One Thousand Specimens Examined

Examination of the statistical tables submitted as a part of this report shows the total number of specimens received for examination for the past year to have been 21,127. As compared with the record of the previous year this shows a slight decrease in the number received, most marked in the latter half of the year. Particular attention should be called to the decrease in the number of autopsies. During 1925 there were only 13 of these as compared with 30 in the previous year and 27 in 1923. The number of these has always been entirely too low, and for such a reduction to occur in one year when the total number of deaths in the Hospital including 23 new-born babies, was 233 is most disappointing.

Of the total number of specimens received 39 per cent came from private, semi-private or compensation cases; 56.3 per cent from ward or clinic cases; and 4.7 per cent from outside the hospital.

#### Tuberculosis of Tonsils Studied

During the period October 15, 1921 to December 31, 1925, tonsils from 4,354 individuals have been examined microscopically in the laboratory. Of the total number of specimens examined 10 cases were positive for tubercle bacilli. In many cases adenoids were also examined. This examination has been for tuberculous of the tonsils and the results have just been compiled. Of the total number examined tubercellosis was found eighty-three times, or in 1.9 per cent. In the majority of cases it was found in one or both tonsils but in ten cases it was found in the adenoid tissue only. In making these examinations, the histological appearance when typical, was relied upon. When this was at all doubtful, the section was stained for acid-fast organisms.

#### Kahn Test Being Used

The department is beginning the use of the Kahn precipitation test for syphilis with the intention of employing this together with the Kolmer method was at all doubtful, the section was stained for acid-fast organisms.

#### YEARLY REPORT OF THE LABORATORY

<table>
<thead>
<tr>
<th>Year</th>
<th>January</th>
<th>February</th>
<th>March</th>
<th>April</th>
<th>May</th>
<th>June</th>
<th>July</th>
<th>August</th>
<th>September</th>
<th>October</th>
<th>November</th>
<th>December</th>
<th>Total</th>
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<td>1925</td>
<td>629</td>
<td>856</td>
<td>648</td>
<td>655</td>
<td>702</td>
<td>702</td>
<td>873</td>
<td>748</td>
<td>623</td>
<td>569</td>
<td>684</td>
<td>604</td>
<td>8,004</td>
</tr>
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#### 17 YEARS OF SERVICE

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<tbody>
<tr>
<td>1909</td>
<td>13</td>
<td>1,062</td>
<td>6</td>
<td>2,714</td>
<td>19</td>
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<td>313</td>
<td>19</td>
<td>502</td>
<td>177</td>
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<td>30</td>
<td>377</td>
<td>94</td>
<td>5</td>
<td>60</td>
<td>26</td>
<td>23</td>
<td>77</td>
<td>62</td>
<td>3</td>
<td>217</td>
<td>132</td>
<td>199</td>
<td>56</td>
<td>889</td>
<td>1,476</td>
<td>10,862</td>
<td>60</td>
<td>69</td>
<td>95</td>
<td>1</td>
<td>3</td>
<td>33</td>
<td>409</td>
<td>54</td>
<td>21,127</td>
<td></td>
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<td></td>
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<td></td>
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</tr>
</tbody>
</table>
To the Superintendent and Prudential Committee of Grace Hospital:

In our therapeutic work we have administered a total of

1,900 cases, divided as follows:

<table>
<thead>
<tr>
<th>Condition</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bony framework</td>
<td>1,150</td>
</tr>
<tr>
<td>Gastro-intestinal and gall bladder</td>
<td>222</td>
</tr>
<tr>
<td>Chest examinations</td>
<td>263</td>
</tr>
<tr>
<td>Genito-urinary system</td>
<td>134</td>
</tr>
<tr>
<td>Dental</td>
<td>120</td>
</tr>
<tr>
<td>Total</td>
<td>1,900</td>
</tr>
</tbody>
</table>

In our therapeutic work we have administered a total of 295 treatments to 91 cases. These treatments have been applied to a wide range of conditions covering various superficial lesions, and more especially certain diseases of the blood, lymphatic system and various types of malignancy.

Respectfully submitted,

L. F. Wheatley, M. D.
Director of X-Ray Laboratory.
GRACE HOSPITAL'S MATERNITY SERVICE

One of the most important services the hospital renders the community is its maternity service. Last year 692 babies were born within the walls of Grace Hospital. In the city as a whole 3,035 babies were born, hence 18 per cent were born in this hospital. Prospective mothers are more and more insisting that their babies be given the opportunity to be born within the walls of a well conducted hospital where the obstetrician has at his command all the facilities he needs for the auspicious advent of the little one and where the mother can have skilful nursing care until her strength is in large degree restored. The future custom will be, not to point out the house, but the hospital in which you first saw the light of day.
Comforable living rooms offer the student nurses rest and recreation in off hours.

A corner in the remodelled nurses' dormitory.

The recently installed cafeteria adjoining the student nurses' dining room.
The financial condition of the hospital has been the constant concern of the president and directors of the society during the year. Because of changed conditions it is not possible to make a fair comparison of operation for the year 1925 with the year 1924, but the present situation shows decided improvement.

The directors, with a number of generous friends of the Society, have contributed nearly forty-five thousand dollars ($45,000.00) during the year and these contributions, with the addition of bequests in a total amount of sixteen thousand dollars ($16,000.00), has somewhat relieved the cash situation.

Further aid is urgently needed and contributions of either money or hospital bonds will be greatly appreciated.

The balance sheet as of December 31, 1925, is as follows:

**ASSETS**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash on hand</td>
<td>$5,274.99</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>26,749.63</td>
</tr>
<tr>
<td>Deferred charges</td>
<td>34,625.51</td>
</tr>
<tr>
<td>Invested funds (including accrued interest)</td>
<td>174,263.75</td>
</tr>
<tr>
<td>Treasury bonds</td>
<td>12,500.00</td>
</tr>
<tr>
<td>Land, buildings and equipment (less depreciation)</td>
<td>1,172,547.77</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>$1,416,089.67</td>
</tr>
</tbody>
</table>

**LIABILITIES**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Accounts payable</td>
<td>$46,531.36</td>
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<tr>
<td>Notes payable</td>
<td>110,300.00</td>
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<tr>
<td>Accrued charges (including interest on bonds and notes)</td>
<td>4,258.97</td>
</tr>
<tr>
<td>First mortgage bonds, outstanding</td>
<td>98,900.00</td>
</tr>
<tr>
<td>First and refunding mortgage bonds</td>
<td>631,500.00</td>
</tr>
<tr>
<td>Free bed and endowment funds</td>
<td>182,760.29</td>
</tr>
<tr>
<td>Profit and loss account</td>
<td>336,669.05</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>$1,416,090.67</td>
</tr>
</tbody>
</table>

The hospital has received during the year 1925 cash contributions amounting to $2,825.41 and the following bequests under wills:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Estate of Ellen Douglas Smith</td>
<td>$2,669.15</td>
</tr>
<tr>
<td>Charlotte E. J. Manusfield</td>
<td>500.00</td>
</tr>
<tr>
<td>Mary E. Scranton</td>
<td>1,000.00</td>
</tr>
<tr>
<td>Isabelle Woodward (partial distribution)</td>
<td>12,000.00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$16,169.15</td>
</tr>
</tbody>
</table>

In addition to these, I should like permission to read a letter from Mr. Frederick D. Grave, Jr., which letter is attached to this report.

The usual financial statements of the Society are here attached.

**THE FIRST NATIONAL BANK OF NEW HAVEN,**
by **EDWARD B. SPALDING, Vice-President and Trust Officer.**
Dr. Orville A. Petty, Pres.,
Grace Hospital Society,
New Haven, Connecticut.

Dear Dr. Petty:

December 8th, 1925

My father, the late Frederick D. Grave, expressed an intention to give his holdings of Grace Hospital Bonds, $10,000.00, to the Grace Hospital Society for a memorial bed. He died before he made the necessary change in his will. My sisters, Mrs. Gerritze G. Hessler and Mrs. Theodore G. Sucher, and I are anxious to carry out his wish, though it did not appear in his will. We are, therefore, glad to offer the Hospital these $10,000.00 in bonds on the condition that the Hospital establish a memorial bed which is to be controlled by the executors.

Respectfully yours,

GERTRUDE GRAVE HESSLER,
LEONORA GRAVE SUCHER,
FREDERICK D. GRAVE, JR.,
Executors.

By FREDERICK D. GRAVE, JR.

Mr. Y was admitted to the hospital as a private surgical case and was operated on and treated by his own doctor for several weeks. There seemed to be no improvement and the patient was transferred to the ward service to lessen the financial burden on his wife and daughters. Later, he was placed on free bed service as his family were absolutely without funds to pay for his care. This man has been in the hospital for six months and his prognosis is poor.
**GRACE HOSPITAL**

**Miscellaneous**
- Emergency Fund: $137,988.50
- Free Bed Fund: $44,651.29
- Endowment Fund: $182,250.29

**Net Worth**
- Capital Account: $461,596.15
- Deduct:
  - Current Balance (P&L): $109,968.52
  - Deficit—Current Year: $14,958.58
- $336,669.05

**Income from Patients**
- Cash for Board: $191,429.38
- X-Ray: $17,041.63
- Physiotherapy: $16,481.26
- Laboratory: $14,374.25
- Anesthesia: $14,374.25
- Sundries: $43,400.82
- Refunds and Allowances
  - Board: $43,400.82
  - Sundries: $715.21
- $303,168.67

**Income for Charity**
- State of Connecticut: $17,500.00
- Community Chest: $22,500.00
- $40,000.00

**Income from Subscriptions**
- Contributions: $19,911.08
- Contributions (Emergency Funds): $16,904.38
- Membership Fees: $10.00
- Dispensary: $907.31
- Rentals: $2,666.72
- sundries: $2,666.72
- Endowment and Free Bed Funds: $14,928.51
- $58,778.78

**Operating Expenses**
- Administration: $30,715.06
- Nurses Training School: $40,496.90
- Physicians: $2,666.72
- Pharmacy: $1,375.65
- Dispensary—Direct: $3,318.56
- Records: $3,482.91
- X-Ray Inc. Cystoscopy: $15,259.24
- Physiotherapy: $12,402.13
- Operating Room: $8,126.16
- Anesthesia: $14,612.30

**SUMMARY OF BONDED INDEBTEDNESS**

As of December 31, 1925

- **First Mortgage 6% Bonds:**
  - Exchanged for 7% 1st refunding mortgage bonds: $181,500.00
  - Retired: $20,000.00
- **First Refunding Mortgage 7% Bonds:**
  - Exchanged for 1st mortgage 6% bonds: $181,500.00
  - Sold: $450,000.00
- **Total outstanding:** $631,500.00
- **Reserve for conversion of 1st mortgage 6% bonds:** $98,500.00
- **Balance available for sale:** $20,000.00
- **$750,000.00**
## SCHEDULE A

**STOCK OWNED—RESTRICTED FUNDS**

<table>
<thead>
<tr>
<th>Par Value</th>
<th>Book Value</th>
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<tbody>
<tr>
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<tr>
<td>$10,699.13</td>
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## SCHEDULE B

**BONDS OWNED—RESTRICTED FUNDS**

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## SCHEDULE C

**SPECIAL RESTRICTED FUNDS**

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## SCHEDULE D

**BED FUNDS**

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<td>$7,461.00</td>
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<td>$137,598.50</td>
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## CARING FOR THE SICK PUBLIC

**CHARGES OF NEW HAVEN**

Unlike many other municipalities, the City of New Haven has no municipal hospital but must rely on the existing private hospitals for the care of all public charges who are acutely ill. Consequently the city has entered into an arrangement with the private hospitals located in New Haven under which the sick city charges are divided among them as nearly equally as is possible.

Last year this hospital took care of 430 city charges, who received 7,461 days care. For this service the city pays the private hospitals at the flat rate of $17.50 a week or $3.50 a day. This is considerably less than what it costs the hospital to render this important service to the city.
CASH CONTRIBUTIONS

Received in 1925

<table>
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<th>Name</th>
<th>Amount</th>
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<tbody>
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<tr>
<td>Bradley, George F</td>
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<tr>
<td>Breasted, Frederick F</td>
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<tr>
<td>Center Church</td>
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<tr>
<td>Chesterfield, Minette E</td>
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<tr>
<td>Dwight Place Church</td>
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<td>English, Lewis H</td>
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<tr>
<td>Fairbanks, Elliott</td>
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<td>Gilles, Nancy</td>
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<td>Goodhart, Jacob P</td>
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<td>Hamilton, James A</td>
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<td>Hemingway, James L</td>
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<td>Hodson, George E</td>
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<tr>
<td>Knight, Harry C</td>
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<tr>
<td>Lewis, Robert M</td>
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<td>Pilgrim Congregational Church</td>
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<td>Porter, William F</td>
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<td>Sargent &amp; Company, Charles W.</td>
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<tr>
<td>Searston &amp; Company, Charles W.</td>
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<td>Trowbridge, Mrs. May W</td>
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<tr>
<td>Warren, Herbert C.</td>
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<tr>
<td>Woman’s Auxiliary</td>
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<tr>
<td>York, Samuel A</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$23,875.41</strong></td>
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ACKNOWLEDGMENT OF GIFTS

Books and Magazines

<table>
<thead>
<tr>
<th>Name</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Baldwin, Mrs. Roger</td>
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</tr>
<tr>
<td>Beane, Mrs. Joseph</td>
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</tr>
<tr>
<td>Bebee, William</td>
<td></td>
</tr>
<tr>
<td>Bradley, Mrs. S. M.</td>
<td></td>
</tr>
<tr>
<td>Bronson, Mrs. W</td>
<td></td>
</tr>
<tr>
<td>Condon, Mrs. George</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
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</tr>
</tbody>
</table>

Christmas Donations

<table>
<thead>
<tr>
<th>Name</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Zimmermann, Samuel</td>
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<tr>
<td>Hakert, Miss</td>
<td></td>
</tr>
<tr>
<td><strong>Woman’s Auxiliary</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
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</tbody>
</table>

Flowers

<table>
<thead>
<tr>
<th>Name</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adams, John Chester</td>
<td></td>
</tr>
<tr>
<td>Armstrong, Mrs.</td>
<td></td>
</tr>
<tr>
<td>Armstrong, Mrs.</td>
<td></td>
</tr>
<tr>
<td>Bacon, Dr. &amp; Mrs. Leonard W.</td>
<td></td>
</tr>
<tr>
<td>Beecher &amp; Bennett</td>
<td></td>
</tr>
<tr>
<td>Bpectrum, Dr. Karl B.</td>
<td></td>
</tr>
<tr>
<td>Conn, Mrs. George</td>
<td></td>
</tr>
<tr>
<td>Day, Mrs. Julies G.</td>
<td></td>
</tr>
<tr>
<td>DeAngelis, Miss Lily</td>
<td></td>
</tr>
<tr>
<td>DeWitt, Miss W.</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
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</tbody>
</table>

Linens and Garments

<table>
<thead>
<tr>
<th>Name</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adams, John Chester</td>
<td></td>
</tr>
<tr>
<td>Armstrong, Mrs.</td>
<td></td>
</tr>
<tr>
<td>Armstrong, Mrs.</td>
<td></td>
</tr>
<tr>
<td>Bacon, Dr. &amp; Mrs. Leonard W.</td>
<td></td>
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<tr>
<td>Beecher &amp; Bennett</td>
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</tr>
<tr>
<td>Bpectrum, Dr. Karl B.</td>
<td></td>
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<tr>
<td>Conn, Mrs. George</td>
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<tr>
<td>Day, Mrs. Julies G.</td>
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<tr>
<td>DeAngelis, Miss Lily</td>
<td></td>
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<tr>
<td>DeWitt, Miss W.</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
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</tbody>
</table>

Miscellaneous

<table>
<thead>
<tr>
<th>Name</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beadon, Mrs.</td>
<td></td>
</tr>
<tr>
<td>Beedon, Mrs.</td>
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</tr>
<tr>
<td>Corr, Mrs. Ernest F.</td>
<td></td>
</tr>
<tr>
<td>Crandall, Mrs.</td>
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</tr>
<tr>
<td>DeBHM, Drs. H. V.</td>
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<tr>
<td>Kellogg, Mrs.</td>
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<tr>
<td>Murphy, Miss Alice</td>
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<tr>
<td>Sargent &amp; Company, Thompson,</td>
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<tr>
<td>United Church</td>
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<td>Warner, Mrs.</td>
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<td>Wells, Mrs. Frances</td>
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<td>Woman’s Board</td>
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Toys

<table>
<thead>
<tr>
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<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>East Pearl, Street Methodist Church</td>
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<td>Elm City Branch of Sunshine Circle</td>
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<tr>
<td><strong>Total</strong></td>
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</table>

GRACE HOSPITAL

ACKNOWLEDGMENT OF GIFTS

Books and Magazines

<table>
<thead>
<tr>
<th>Name</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Baldwin, Mrs. Roger</td>
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<td>Condon, Mrs. George</td>
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<tr>
<td><strong>Total</strong></td>
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Christmas Donations

<table>
<thead>
<tr>
<th>Name</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Zimmermann, Samuel</td>
<td></td>
</tr>
<tr>
<td>Hakert, Miss</td>
<td></td>
</tr>
<tr>
<td><strong>Woman’s Auxiliary</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
</tr>
</tbody>
</table>

Flowers

<table>
<thead>
<tr>
<th>Name</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adams, John Chester</td>
<td></td>
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<tr>
<td>Armstrong, Mrs.</td>
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<tr>
<td>Beecher &amp; Bennett</td>
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<tr>
<td>Bpectrum, Dr. Karl B.</td>
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<td>Day, Mrs. Julies G.</td>
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<td>DeAngelis, Miss Lily</td>
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<td>DeWitt, Miss W.</td>
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<tr>
<td><strong>Total</strong></td>
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Linens and Garments

<table>
<thead>
<tr>
<th>Name</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Adams, John Chester</td>
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Miscellaneous

<table>
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<tbody>
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<td>Beadon, Mrs.</td>
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<td>Corr, Mrs. Ernest F.</td>
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<td>Crandall, Mrs.</td>
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<td>DeBHM, Drs. H. V.</td>
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<td>Kellogg, Mrs.</td>
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<td>Murphy, Miss Alice</td>
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<td>Sargent &amp; Company, Thompson,</td>
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<td>United Church</td>
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<td>Warner, Mrs.</td>
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<td>Wells, Mrs. Frances</td>
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<td>Woman’s Board</td>
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<td><strong>Total</strong></td>
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<th>Name</th>
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<tr>
<td>East Pearl, Street Methodist Church</td>
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<td>Elm City Branch of Sunshine Circle</td>
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<td><strong>Total</strong></td>
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GRACE HOSPITAL
MEMBERS OF GRACE HOSPITAL SOCIETY
IN GOOD STANDING
as of December 31, 1923

ADAMS, MARSHALL J., M.D.
ADAMS, BURDETTE S., M.D.
ALLAN, J. H., M.D.
ARNOLD, E. HERMAN, M.D.
ARMSTRONG, S. E., D.D.S.
BACON, LEONARD W., JR., M.D.
BAILEY, WM. B.
BALDWIN, WM. P., M.D.
BOWMAN, FREDERICK V.
BENTON, FREDERICK H.
BEECH, CHAS.
BERGER, D. SPENCER
BERGER, GEORGE
BINGHAM, G. W.
BROOKS, W. H.
BRONSON, ROBERT A.
BRETZFELDER, K. B., M.D.
BRENT, E. C.
BRIDGE, LEWIS
BRIDGES, MRS. LULU K.
BROWER, WM. B.
BROWER, EUGENE
BROWN, WM. P.
BROWN, WM. W.
BRUNSWICK, WM. P.
BRUCE, WM. H.
BRYANT, WM. H.
BRYCE, WM. V.
BUCHANAN, WM. P.
BUNN, WM. H.
BUNNELL, WM. P.
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BURNS, WM. H.
BURTON, WM. W.
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OFFICERS AND DIRECTORS of the CORPORATION as of September 1, 1925.

Honorary President: *Hon. Rollin S. Woodruff
President: Orville A. Petty, Ph. D.
Secretary: Edward B. Spalding
Treasurer: First National Bank of New Haven
State Commissioners: His Excellency John H. Trumbull

*Herbert C. Warren (Term expires 1926)
Jacob P. Goodhart
Harry C. Knight

Lucus S. Storms
Hiram M. Kochersperger
Myron R. Durham
Orville A. Petty, Ph. D.
Samuel A. York
Minette E. Chatfield
William F. Porter

*Herbert C. Warren (Term expires 1925)
*J. S. Hemingway
Lewis H. English

*Herbert C. Warren
George T. Bradley

President: Mrs. Herbert Thomas
First Vice President: Mrs. Samuel Kirby
Second Vice President: Mrs. Edward B. Spalding
Correspondence Secretary: Mrs. Wendell Berger
Treasurer: Mrs. Stanley Williams.

OFFICERS OF THE WOMAN'S BOARD

President: Mrs. Herbert Thomas
First Vice President: Mrs. Samuel Kirby
Second Vice President: Mrs. Edward B. Spalding
Correspondence Secretary: Mrs. Wendell Berger
Treasurer: Mrs. Stanley Williams.

MRS. JOHN DEMAREST

MRS. STANLEY WILLIAMS.

MRS. ERHARDT SCHMITT

MRS. WENDELL BERGER

MRS. WOODRUFF

MRS. TRUMBULL

MRS. HANNAH ARNOLD

MRS. HERBERT THOMAS

MRS. WOODRUFF

MRS. STANLEY WILLIAMS.

OFFICERS AND DIRECTORS

President: Mrs. Herbert Thomas
First Vice President: Mrs. Samuel Kirby
Second Vice President: Mrs. Edward B. Spalding
Correspondence Secretary: Mrs. Wendell Berger
Treasurer: Mrs. Stanley Williams.
Mr. X, the father of four minor children, was referred to the hospital for free bed service. He was an arrested case of tuberculosis and had spent four years in a sanitarium in an effort to regain his health. He had one child who was similarly afflicted and had spent two years in a sanitarium. All of his reserve put by for a rainy day had been expended in paying for sanitarium treatment. After being discharged from the sanitarium, he secured out-of-door work driving a delivery auto which created a condition making it necessary for him to seek hospital care.

We were asked to send our ambulance to a home located in the poorer section of the city to bring three children of one family to the hospital, all of them suffering from typhoid fever. When the ambulance reached the house, it was found that one of the three children had expired. Shortly after the recovery of the other two, the hospital received another call to send its ambulance for a fourth member of the family, also a typhoid victim. The home conditions were exceedingly objectionable and because of this situation and because there was no one at home to give the child proper care, it was necessary to keep the youngest member of the family in the hospital for a long convalescence. The earnings of the father were meager.
GRACE HOSPITAL

DISPENSARY STAFF
as of September 1, 1925.

Chief of Clinic
Dr. Wilder Tileston

Surgical Service
Dr. Stuart E. Skiff
Dr. Gabriel J. Jack
Dr. Thomas H. Russell
Dr. A. J. Mendillo

Medical Service
Dr. Louis H. Nahem
Dr. Edgar M. Johnson
Dr. Marion Dallas

Ophthalmic Service
Dr. Herbert Thomas
Dr. T. V. Hynes
Dr. Karl B. Breitfelder
Dr. H. B. Perkins

Orthopedic Service
Dr. L. W. Bacon
Dr. Grover C. Sweet
Dr. Randolph Raynolds

Attending Gynecologists
Dr. Robert M. Lewis
Dr. A. N. Credich

Ear, Nose and Throat Service
Dr. J. Creighton Barker
Dr. Frank L. Phillips

Assistant Attending Dental Surgeons
Dr. E. A. Toplitske
Dr. I. M. Levine

Pathologist and Director of Laboratories
Dr. C. J. Bartlett

Neurologist and Director of Physiotherapy Dept.
Dr. Robert E. Peck

Roentgenologist and Director of X-Ray Laboratory
Dr. Louis F. Wheatley

Anesthesiologist
Dr. Brian Sword

Assistant Anesthesiologist
Dr. James A. Cozzolino

Dental Service
Dr. Morton J. Loeb
Dr. S. E. Armstrong
Dr. E. A. Toplitske

Assistant Attending Dental Service
Dr. H. H. Goliner
Dr. H. H. Brously

Eye Service
Dr. Leonard C. Whiting
Dr. G. F. Carelli

Pediatric Service
Dr. J. I. Linde
Dr. Donald W. Porter
Dr. Alice Porter Ford
Dr. E. Irene Boardman
Dr. M. M. Hillman
Dr. Wm. M. O'Connell

Urological Service
Dr. I. Kleiner
Dr. M. J. Strauss

Assistant Attending Urologist
Dr. H. A. Levin

Dermatologist Service, Attending
Dr. Arthur R. Weed

Neurologist, Attending
Dr. Robert E. Peck

X-Ray Service, Attending
Dr. Louis F. Wheatley

As Members of Dispensary Committee Appointed by the Board of Directors
Dr. C. J. Bartlett
Dr. B. A. Cheney

MUNICIPAL CLINICS

Director
Dr. John L. Rice

Urological
Dr. I. Kleiner, Director
Dr. H. A. Levin

Tuberculosis
Dr. Isao Hirata
## EXECUTIVE STAFF

**As of September 1, 1925**

- **Superintendent**
  - JOSEPH J. WEBER

- **Director of Nursing**
  - EUNICE SMITH, B.S., R.N.

- **Admitting Officer**
  - MARION WOLCOTT, R.N.

- **Supervisor—Private Pavilion**
  - FLORENCE SMITH, R.N.

- **Supervisor of Departments**
  - PEGGIE WHITTAKER, R.N.
  - LAURA HAMLET, R.N.
  - ELIZABETH BROWN, R.N.
  - CATHERINE PAYNE, R.N.

- **Night Supervisors**
  - HELEN NICOLAS, R.N.
  - JEAN CARLSON, R.N.

- **Supervisor—Dispensary**
  - IRENE E. KEACH, R.N.

- **Surgical Supervisor**
  - AGNES HARVEY, R.N.

- **Instructor of Nurses**
  - MARION P. WEBNOR, R.N.

- **Historian**
  - ANNA FARNHAM

- **Asst. Historians**
  - SARAH MINOR
  - CLARA A. DOOLITTLE

- **Dietitian**
  - GERTRUDE ERWIN

- **Assistant Dietitian**
  - DORIS DARBY

- **Dental Hygienist**
  - RUTH CROWELL

- **Matron**
  - FLORA MCDONNELL

- **Asst. Matron**
  - ANN MCGOWAN

- **Engineer**
  - JAMES COWAN

### DEPARTMENTS AND THEIR PERSONNEL

#### General Administration

1. Superintendent
2. Supervisor of Private Pavilion
3. Purchasing Agent
4. Secretary to Superintendent
5. Office Manager
6. Bookkeeper
7. Billing Clerk
8. Cashiers
9. Telephone Operators
10. Information Clerks

#### Medical Department

- 23 Physicians (consulting)
- 30 Physicians (attending)
- 6 Physicians (House Staff)

#### Nursing Department

1. Director of Nursing
2. Secretary to Director
3. Supervisors
4. Charge Nurses
5. Student nurses
6. Helpers
7. Orderlies

#### Admitting Department

1. Admitting Officers
2. Admitting Physician

#### Operating Room

1. Surgical Supervisors
2. Attending Anesthetist
3. Resident Anesthetist
4. Orderly

#### Laboratory Department

1. Pathologist
2. Secretary to Pathologist
3. Technicians
4. Orderly

#### X-Ray Department

1. Roentgenologist
2. Technician
3. Orderly

#### Physiotherapy Department

1. Physiotherapist
2. Secretary to Physiotherapist
3. Technicians
4. Attendant
5. Orderly

#### Dental Department

1. Dental Hygienist

#### Drug Department

1. Druggist
2. Orderly

#### Record Room

1. Historian
2. Asst. Historian
3. Stenographer

#### Dietary Department

1. Dietitian
2. Asst. Dietitian
3. Supervisor Dining Rooms
4. Chef
5. Asst. Chef
6. Pastry Cook
7. Night Chef
8. Kitchen Men
9. Kitchen Women
10. Waitresses

#### Housekeeping Department

1. Housekeeper
2. Asst. Housekeeper
3. Seamstresses
4. Bath Maid
5. Pantry Workers
6. House Men
7. Dormitory Maids
8. Laundryman
9. Asst. Laundryman
10. Laundry Women

#### Mechanical Department

1. Engineer
2. Asst. Engineer
3. Firemen
4. Coal Passers
5. Carpenters
6. Painters
7. Plumber
8. Yardman
9. Elevator Attendants

#### Transportation Department

1. Chauffeur
2. Asst. Chauffeur
3. Helper
THE NEEDS OF THE HOSPITAL

A New Nurses' Home

FIRST among the hospital's needs as far as buildings are concerned is a new nurses' home. This need has long been recognized and often mentioned. The six residences (two of them double) which now constitute the dormitories of the nurses are not adapted to the needs of a well administered School of Nursing. They are old buildings, constructed originally as dwelling houses, and do not readily lend themselves to use as dormitories. Scattered as they are, they are difficult to supervise adequately and are expensive to keep clean, orderly and in repair. The nurses are entitled to a dormitory which is at once beautiful and convenient and skilfully designed to give them necessary comforts, rest and recreation.

Modern Administration and Ward Building

The present administration and ward building, consisting of an old residence and an annex built several decades ago, is wholly out of date and inadequate to the needs of a modern 250 bed hospital. The not distant future should see the construction of a modern central ward building, suitably planned for the most efficient, scientific care of the sick who are either poor or whose means will not permit them to use the facilities of our private pavilion.

Building to House Special Departments

The special departments in the hospital such as the laboratory, the X-ray department, the physiotherapy department, the cardiograph department and the cystoscopy room are located in the basement of the private pavilion in altogether inadequate quarters. These departments, so essential to the work of a modern hospital, should be housed in a separate, well lighted building, wisely planned to meet the specific and exacting needs of each of these departments.

An Employees' Building

Our employees are inadequately housed over the laundry and on the third floors and in the basements of some of our buildings. One of the things that would make for a reduction of the excessive labor turnover among our employees who occupy lesser positions would be a simple, inexpensive dormitory so planned as to provide comfortable, sanitary housing accommodations for them.

Let us hope that among those who scan these pages there will be some who, entrusted with wealth, may be moved by generous impulse to meet one or more of these needs either by direct gift or bequest and thereby enable the hospital to enlarge and improve the service for which it was founded.
The hospital's private pavilion cares for 109 private patients.

At the service of the sick and injured day and night.